



October 5, 2022

[REDACTED]
Columbia University - Facilities and Operations Department

[REDACTED]
New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED],

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

A handwritten signature in black ink, appearing to read "S. Sommer".

Steven H. Sommer
Executive General Manager, Construction
President

Lend Lease (US) Construction LMB Inc.
200 Park Avenue, 9th Floor, New York, NY 10166 www.lendlease.com
T 212 592 6800 F 212 592 6988



Turner Construction Company
375 Hudson Street, 6th Floor
New York, NY 10014

October 5, 2022

[REDACTED]
Columbia University - Facilities and Operations Department
[REDACTED]
New York, NY 10027

RE: 2nd Quarter 2022 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive

October 5, 2022

[REDACTED]
New York, NY 10027

RE: Columbia University Manhattanville Large Square Project - Quarter ending September 28, 2022

Dear [REDACTED]

On behalf of Kelco Construction Inc., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of Kelco Construction, Inc.

Kelco Construction Inc. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women- owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

Regards,


John Kelly - Principal
Kelco Construction, Inc.

Non-Specialty Construction

Date: 6/30/2022

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 6/30/2022

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	In Progress	5-10
Abatement & Demolition Project	9/1/2009	In Progress	11-24
Jerome L. Greene Science Center	2/28/2011	In Progress	25-52
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	53-54
Open Space	7/10/2013	In Progress	55-61
Lenfest	12/1/2013	In Progress	62-78
University Forum	12/1/2015	In Progress	79-93
Phase 2 Below Grade	10/1/2016	In Progress	94-105
Columbia Business School	1/1/2018	In Progress	106-161
Open Space Large Square	7/1/2020	In Progress	162-168
Shared Services	2/4/2010	In Progress	169-171

Manhattanville MWL Workforce and Spending Summary
Cumulative: Aug 1, 2008 to June 30, 2022
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L	
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659		\$ 29,491,185	
* Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	4%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 229,212	1%	\$ 744,393	2%	\$ 6,462,907	19%	\$ 28,113,455	81%	\$ 34,576,362		\$ 1,468,777	
* Jerome L. Greene Science Center	\$ 49,259,642	11%	\$ 45,718,084	11%	\$ 12,815,780	3%	\$ 2,669,497	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 117,171,987	27%	\$ 312,658,644	73%	\$ 429,830,631		\$ 19,524,764	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907		\$ -	
Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,638	12%	\$ 14,933,857	88%	\$ 16,944,495		\$ 462,578	
Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 249,862	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,870,903	18%	\$ 59,371,308	82%	\$ 72,242,211		\$ 3,176,899	
* University Forum	\$ 17,453,734	20%	\$ 5,007,224	3100%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,345,395	31%	\$ 59,792,304	69%	\$ 86,137,699		\$ 2,637,935	
* Phase 2 Below Grade	\$ 14,412,104	7%	\$ 7,798,529	4%	\$ 92,668,058	48%	\$ 207,329	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,719,187	61%	\$ 75,764,313	39%	\$ 192,483,500		\$ 94,301,225	
* Columbia Business School	\$ 66,825,290	13%	\$ 63,278,023	13%	\$ 3,992,908	1%	\$ 173,539	0%	\$ 310	0%	\$ 1,333,345	0%	\$ 2,707,270	1%	\$ 138,310,685	28%	\$ 357,591,573	72%	\$ 495,902,258		\$ 8,033,833	
* Open Space Large Square	\$ 128,260	1%	\$ 1,422,477	7%	\$ 380,127	2%	\$ 288,631	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 2,219,495	10%	\$ 19,229,072	90%	\$ 21,448,567		\$ 380,127	
Total	\$ 154,491,972	11%	\$ 131,599,860	10%	\$ 143,823,087	10%	\$ 6,640,442	0%	\$ 2,660	0%	\$ 1,703,756	0%	\$ 13,947,820	1%	\$ 452,209,597	33%	\$ 931,751,692	67%	\$ 1,383,961,289		\$ 159,477,323	12%
% of Total Spending																						

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
Total	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total	\$153,439,462	\$130,270,755	\$143,823,086	\$6,062,250	\$2,660	\$1,703,756	\$7,967,704	\$443,269,673	\$827,883,943	\$1,271,153,616	\$153,497,206
% of Total Spending	12%	10%	11%	0%	0%	0%	1%	35%	65%	100%	12%

¹ Denotes percentages of the individual MWL designation to the total spending
 * Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	156	\$ 228,172,819	50%	16%	18%
Local Firms	36	\$ 143,643,716	32%	10%	11%
Firms With Other Certification	55	\$ 74,475,441	16%	5%	6%
Total MWL	247	\$ 446,291,976	99%	32%	35%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount					
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#	
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465		8,053		57	24%	182	76%	239	
* Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352		11,146		396	65%	211	35%	607	
* Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237		67,276		1,144	41%	1,623	59%	2,767	
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0		0	0%	0	0%	0	
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839		280		101	53%	88	47%	189	
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160		6,023		306	40%	450	60%	756	
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355		6,871		391	52%	362	48%	753	
* Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,788	36%	279,746	64%	439,534		4,943		583	42%	821	58%	1,404	
* Columbia Business School	722,145	39%	14,439	1%	7,062	0%	35,562	2%	34,915	2%	2,133	0%	17,368	1%	833,623	45%	1,005,956	55%	1,839,579		61,478		1,650	50%	1,681	50%	3,331	
Shared Services - Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353		65,878		134	43%	181	57%	315	
Shared Services - Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726		68,020		299	0%	10	0%	309	
Shared Services - Edgington Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023		35,032		167	0%	1	0%	168	
* Open Space Large Square	31,324	80%	1,307	3%	16	0%	2,182	6%	176	0%	0	0%	320	1%	35,325	90%	3,992	10%	39,317		512		131	85%	23	15%	154	
Total Hours	2,087,169	39%	32,599	1%	35,475	1%	119,420	2%	256,488	5%	3,358	0%	40,190	1%	2,574,699	48%	2,741,240	52%	5,315,939		335,511	6%	5,359	49%	5,633	51%	10,992	
% of Total Hours																												

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
 * Denotes active project
 (Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary

Quarter: April 1, 2022 to June 30, 2022

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L			
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Jerome L. Greene Science Center	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
University Forum	\$ -	0%	\$ -	3100%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Phase 2 Below Grade	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Columbia Business School	\$ 1,893,558	14%	\$ 1,964,374	14%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 139,289	1%	\$ 66,132	0%	\$ 4,063,353	30%	\$ 9,655,326	70%	\$ 13,718,679		\$ 205,421		\$ -	
Open Space Large Square	\$ 3,830	2%	\$ 999,254	539%	\$ 65,050	35%	\$ 35,655	19%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 1,103,789	595%	\$ (918,323)	-495%	\$ 185,466		\$ 65,050		\$ -	
Total	\$ 1,897,388		\$ 2,963,628		\$ 65,050		\$ 35,655		\$ -		\$ 139,289		\$ 66,132		\$ 5,167,142		\$ 8,750,013		\$ 13,917,155		\$ 270,471		\$ -	
% of Total Spending	14%		21%		0%		0%		0%		1%		0%		37%		63%		100%		2%		\$ -	

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount						
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Total #	Total % ²	Non-MWL #	Non-MWL % ²	Total #		
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Columbia Business School	593	51%	30	3%	0	0%	0	0%	24	2%	0	0%	92	8%	738	64%	418	36%	1,156		116	10%	17	40%	25	60%	42		
Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Shared Services - Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Shared Services - Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Shared Services - Eddington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Total Hours	593		30		0		0		24		0		92		738		418		1,156		116		17		25		42		100%
% of Total Hours	51%		3%		0%		0%		2%		0%		8%		64%		36%		100%		10%		40%		60%		100%		

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: Utilities Improvement
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 6/30/2022 Project Start: 1/3/2008* Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 12,812	\$ 14,402	\$ 14,402

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Girl Printing and Messenger Inc	W	No	Printing	Yes	\$ -	\$ 13	\$ 13
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ 12,812	\$ 14,134	\$ 14,134
NON:							
Abbey Locksmiths Inc	NON	No	Locksmiths	Yes	\$ -	\$ 255	\$ 255

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 12,812	\$ 14,402	\$ 14,402
MWL Direct Spend Total	\$ 12,812	\$ 14,147	\$ 14,147
Non-MWL Direct Spend Total	\$ -	\$ 255	\$ 255
MWL % of Total	100%	98%	98%

* Billing begins on 8/1/2008
 Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Utilities Improvement
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2022	Project Start:	1/3/2008 ¹
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier II Grand Total	\$ 27,105,679	\$ 30,652,758	\$ 30,652,756
	MWL Tier II Total	\$ 26,377,176	\$ 30,084,255	\$ 30,084,253
	Non-MWL Tier II Total	\$ 728,503	\$ 568,503	\$ 568,503
	MWL % of Tier II	100%	87%	89%

¹ Billing begins on 8/1/2008
Date: 6/30/2022

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2022
As of :	09/19/2022

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total Hours			Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#			
Tier I (Direct)	Bovis Lend Lease Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4
Tier II	MFM Contracting Corporation Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122
	Felix Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88
	Moretrench Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239
Overall % of Total		16%		0%		0%		8%		0%		0%		0%		24%		76%		100%	24%		76%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	4/1/2022 - 6/30/2022
As of :	09/19/2022

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2022	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,256,013	\$ 1,256,013

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing Contractor	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 14,811	\$ 14,811
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 880,881	\$ 880,881
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 1,256,013	\$ 1,256,013
MWL Direct Spend Total	\$ -	\$ 168,739	\$ 168,739
Non-MWL Direct Spend Total	\$ -	\$ 1,087,274	\$ 1,087,274
MWL % of Total	0%	13%	13%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Abatement & Demolition
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 6/30/2022	Project Start: 9/1/2009 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Par Environmental Corporation	NON	No	Construction	Yes	\$ -	\$ 8,050,185	\$ 8,050,185

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 8,050,185	\$ 8,050,185
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 8,050,185	\$ 8,050,185
MWL % of Total	0%	0%	0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2022	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Work Completed:							
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 523,867	\$ 523,867
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574
NON:							
Work Completed:							
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500
Work In Progress:							
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206
				Tier II Grand Total	\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
				MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
				Non-MWL Tier II Total	\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
				MWL % of Tier I	17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Par Environmental Corporation	Project: Abatement & Demolition
Trade:	General Contractor	Contract: Area 9B (Site 40)
Address:	313 Spook Rock Road, Suffern, New York 10901	Telephone: 212-939-9580
As of Date:	6/30/2022	Project Start: 9/1/2009 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Active Systems Inc	W	No	Supplies	Yes	\$ 110,000	\$ 38,299	\$ 38,299	
Direct Access Expediting Inc.	W	No	Expediting/Permit Processing	Yes	\$ 18,000	\$ 12,600	\$ 12,600	
A- Tech Electric Enterprise Inc.	MW	No	Electrical	Yes		\$ 102,725	\$ 102,725	
Breaking Solutions Inc	L	No	Concrete Breaking Services	Yes	\$ 120,000	\$ 179,370	\$ 179,370	
Sunbelt Rentals	L	No	Rental Equipment	Yes		\$ 98,838	\$ 98,838	
Environmental Code Consultants Inc.	M	No	Engineering Services	Yes	\$ 37,500	\$ 33,750	\$ 33,750	
Expedite-Dem Inc	MW-ESD	No	Expediter / Permit Processing	Yes	\$ 80,000	\$ 54,379	\$ 54,379	
Joa-Lyn Enterprise Inc.	M-ESD	No	Supplies	Yes	\$ 20,000	\$ 33,584	\$ 33,584	
Johnson Security Bureau Inc	MW-ESD	No	Security	Yes	\$ 196,374	\$ 127,235	\$ 127,235	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supplies	Yes	\$ 80,000	\$ 70,077	\$ 70,077	
Pestrol Inc	MW-ESD	No	Vectoring	Yes	\$ 20,000	\$ 19,166	\$ 19,166	
Petroscan Ltd	W-ESD	No	Fuel	Yes	\$ 50,000	\$ 25,497	\$ 25,497	
Pro-Line Industrial Products, Inc.	W-ESD	No	Supplies	Yes	\$ 5,000	\$ 942	\$ 942	
Safety & Quality Plus Inc	W-ESD	No	Loss Control	Yes	\$ 90,000	\$ 197,093	\$ 197,093	
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 95,000	\$ 54,800	\$ 54,800	
NON:								
Call A Head	NON	No	Portable Lavatory	Yes	\$ 5,500	\$ 20,552	\$ 20,552	
Current Fire Protection	NON	No	Fire Alarm Services	Yes	\$ 35,000	\$ 65,988	\$ 65,988	
Eagle Scaffolding Services Inc	NON	No	Scaffolding Services	Yes	\$ 850,000	\$ 952,741	\$ 952,741	
Elm Suspension Systems, Inc.	NON	No	Scaffolding Services	Yes		\$ 2,983	\$ 2,983	
Jesco Equipment	NON	No	Rental Equipment	Yes	\$ 120,000	\$ 41,045	\$ 41,045	
Lewis S. Goodfriend & Associates	NON	No	Noise Control	Yes	\$ 14,000	\$ 17,930	\$ 17,930	
MSP Engineering Inc P.C.	NON	No	Engineering Services	Yes	\$ 1,200	\$ 1,200	\$ 1,200	
Thornton Tomasetti	NON	No	Engineering Services	Yes	\$ 200,000	\$ 281,071	\$ 281,071	
					Tier II Grand Total	\$ 2,147,574	\$ 2,431,865	\$ 2,431,865
					MWL Tier II Total	\$ 921,874	\$ 1,048,355	\$ 1,048,355
					Non-MWL Tier II Total	\$ 1,225,700	\$ 1,383,510	\$ 1,383,510
					MWL % of Tier II	20%	13%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease		
Company Name: Breeze National Inc	Project: Abatement & Demolition	
Trade: General Contracting	Contract:	
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580	
As of Date: 6/30/2022	Project Start: 9/24/2011	Project End: 3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
Tier III Grand Total					\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total					\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	Area 9A
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2022	Project Start:	11/30/2012
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590
Expedite-Dem Inc	MW-ESD	No	Expediter	Yes	\$ 35,000	\$ 32,850	\$ 32,850
Ann Hickey PE	W-ESD	No	Expediter	Yes	\$ 10,000	\$ -	\$ -
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 20,000	\$ 25,122	\$ 25,122
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ -	\$ -
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450
Tier III Grand Total					\$ 203,000	\$ 167,877	\$ 167,877
MWL Tier III Total					\$ 203,000	\$ 167,877	\$ 167,877
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					36%	28%	28%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 6/30/2022
As of :	09/19/2022

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease (US) Construction LMB In Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13		
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11		
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	72	65%	39	35%	111		
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2		
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12		
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93		
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32		
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	88,867	176	78%	49	22%	225		
	PAR ENVIRONMENTAL CORPORATIC Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	0	0%	17,681	44%	22,108	56%	39,788	55	51%	53	49%	108		
Total Hours		99,444		824		122		6,372		10,985		0		40		117,785		66,567		184,352	396		211		607		
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	65%		35%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

GC/CM:	Lend Lease
Date Range:	4/1/2022 - 6/30/2022
As of :	09/19/2022

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0
Total Hours		0		0		0		0		0		0		0		0	0	0	0	0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Jerome L. Greene Science Center
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 6/30/2022 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Columbia University	NON	No	Owner			\$ 12,084,313

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'	
MWL:								
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896	
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796	
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550	
Cardozo Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 40,762	\$ 40,762	
CRStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392	
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214	
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 2,792	\$ 2,792	
Deumis Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995	
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,815	\$ 110,815	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 101,390	\$ 101,390	
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945	
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	\$ -	\$ 1,543	\$ 1,543	
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 278,636	\$ 278,636	
Mama's Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758	
MFMC Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938	
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505	
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846	
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994	
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644	
NON:								
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safety Fire - Monitoring	Yes	\$ -	\$ 4,893	\$ 4,893	
Abbey Locksmith Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990	
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047	
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492	
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422	
Arvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630	
Aquawerking Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923	
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605	
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403	
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998	
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314	
Braker Bioprog Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530	
Braker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430	
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020	
Central Moving & Storage Co	NON	No	UJWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644	
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000	
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641	
Cosmopolitan Construction	NON	No	General Contractor	Yes	\$ -	\$ 10,085	\$ 10,085	
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559	
Dancker Sellen & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809	
CPM Builders Inc	NON	No	General Contractor	Yes	\$ -	\$ 2,104,355	\$ 2,104,355	
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182	
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 9	
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484	
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192	
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850	
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525	
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289	
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 1,177,637	\$ 1,177,637	
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424	
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400	
Jr Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658	
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170	
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353	
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232	
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487	
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590	
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600	
Marathon Equipment Company (Delaware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747	
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196	
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132	
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500	
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485	
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 1,850	\$ 1,850	
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797	
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 25,804	\$ 25,804	
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460	
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500	
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707	
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944	
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250	
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226	
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530	
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642	
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420	
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746	
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180	
Techniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981	
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539	
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Direct Spend Grand Total	\$ 96,809	\$ 12,084,486	\$ 12,084,313
					MWL Direct Spend Total	\$ -	\$ 1,018,478	\$ 1,018,478
					Non-MWL Direct Spend Total	\$ 96,809	\$ 11,066,008	\$ 11,065,835
					MWL % of Total	0%	8%	8%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Jerome L. Greene Science Center Synapse
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 6/30/2022 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 389,626	\$ 389,626

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 389,626	\$ 389,626

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 389,626	\$ 389,626
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 389,626	\$ 389,626
MWL % of Total	0%	0%	0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Lend Lease	Project: Jerome L. Greene Science Center
Trade: Construction Management	Contract:
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date: 6/30/2022	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Gives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,813,193
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572
McKee Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
Tier II Grand Total					\$ -	\$ 347,360,224	\$ 346,726,322
MWL Tier II Total					\$ -	\$ 51,335,947	\$ 51,335,947
Non-MWL Tier II Total					\$ -	\$ 296,024,276	\$ 295,390,375
MWL % of Tier II					0%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center Synapse
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2022	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	\$ -	\$ 148,488	\$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	\$ -	\$ 235,380	\$ 235,380
Tier II Grand Total					\$ -	\$ 383,868	\$ 383,868
MWL Tier II Total					\$ -	\$ -	\$ -
Non-MWL Tier II Total					\$ -	\$ 383,868	\$ 383,868
MWL % of Tier I					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Cives Corp	Project: Jerome L. Greene Science Center
Trade:	Structural Steel	Contract:
Address:	8 Church Street, Gouverneur, NY 13642	Telephone: 315-287-2200
As of Date:	6/30/2022	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 276,449	\$ 230,714	\$ 230,714
Baco Enterprises Inc	L	No	Safety/Slurry	Yes	\$ 102,900	\$ 130,340	\$ 130,340
Commonwealth Metal Co	W-ESD	No	Structural Steel Material	Yes	\$ 816,232	\$ 862,145	\$ 862,145
Kiwi Steel Corp	M-ESD	No	Installation of Deck & Studs	Yes	\$ 1,573,600	\$ 1,492,849	\$ 1,492,849
L&M Fabrication & Machine Inc	W-ESD	No	Exterior Intumescent Columns	Yes	\$ 400,000	\$ 410,982	\$ 410,982
RKL Building Specialties Co Inc	W-ESD	No	Field Bolts	Yes	\$ -	\$ 278,110	\$ 278,110
Powell Steel Corp	M-ESD	No	Structural Steel Beams	Yes	\$ -	\$ 439,775	\$ 439,775
Tier III Grand Total					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
MWL Tier III Total					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	RCC Concrete Corp	Project: Jerome L. Greene Science Center
Trade:	Cement & Concrete Construction	Contract:
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Telephone: 516-279-6787
As of Date:	6/30/2022	Project Start: 10/10/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,656	\$ 10,064,656

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Elite Ready Mix	L	No	Concrete Ready Mix Supplier	Yes	\$ 1,149,310	\$ 774,257	\$ 774,257
Wild Woman Co	W-ESD	No	Construction Materials	Yes	\$ -	\$ 33,231	\$ 33,231
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 392,385	\$ 492,283	\$ 492,283
Sanzo Ltd Inc	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 25,018	\$ 25,018
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ -	\$ 472,592	\$ 472,592
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 561,826	\$ 561,826
Tier III Grand Total					\$ 1,541,695	\$ 2,359,207	\$ 2,359,207
MWL Tier III Total					\$ 1,541,695	\$ 2,359,207	\$ 2,359,207
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					23%	23%	23%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project: Jerome L. Greene Science Center
Company Name:	MW Mechanical Inc	Contract:
Trade:	HVAC	Telephone: 718-961-6634
Address:	622 West 132nd Street, New York, NY 10027	Project Start: 2/25/2013
As of Date:	6/30/2022	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 62,228,983	\$ 62,228,983

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ 11,000,000	\$ 11,932,486	\$ 11,932,486
FW Sims Inc	W-ESD	No	HVAC-Piping	Yes	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472
Mate Matura & Sons Inc	W-ESD	No	Insulation	Yes	\$ 2,300,000	\$ 2,623,213	\$ 2,623,213
Yuen Ling Enterprises Inc	M-ESD	No	HVAC-Equipment & Rigging	Yes	\$ 1,000,000	\$ 1,534,239	\$ 1,534,239
Cassone Leasing Inc	W-ESD	No	Equipment Rental & Leasing	Yes	\$ -	\$ 659	\$ 659
Safety & Quality Plus Inc	W-ESD	No	Safety Consultant	Yes	\$ -	\$ 343,719	\$ 343,719
Safety & Environmental	M-ESD	No	Safety Consultant	Yes	\$ -	\$ 124,160	\$ 124,160
Tier III Grand Total					\$ 28,890,000	\$ 33,470,948	\$ 33,470,948
MWL Tier III Total					\$ 28,890,000	\$ 33,470,948	\$ 33,470,948
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					52%	54%	54%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Five Star Electric Corp	Contract:	
Trade:	Electrical	Telephone:	718-641-5000
Address:	101-32 101st Street, Ozone Park, NY 11416	Project Start:	1/23/2013
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,813,193	\$ 20,179,291

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eaton Electric Inc	M-ESD	No	Electrical	Yes	\$ 7,110,483	\$ 1,149,916	\$ 1,149,916
Eastern Electric Corp of New York	MW	No	Electrical	Yes	\$ 1,221,699	\$ 1,221,698	\$ 1,221,698
G-Squared Electric LLC	W	No	Electrical	Yes	\$ 816,981	\$ 816,981	\$ 816,981
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	\$ 276,679	\$ 278,905	\$ 278,905
Montana Datacom	W-ESD	No	Supplier	Yes	\$ 59,246	\$ 94,057	\$ 94,057
Tier III Grand Total					\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
MWL Tier III Total					\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					47%	17%	18%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Otis Elevator Company		Contract:
Trade: Elevators		Telephone: 973-575-3107
Address: One Odell Plaza, Suite 120, Yonkers, NY 10701		Project Start: 4/20/2012
As of Date: 6/30/2022		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	\$ 674,839	\$ 739,014	\$ 739,014
Tier III Grand Total					\$ 674,839	\$ 739,014	\$ 739,014
MWL Tier III Total					\$ 674,839	\$ 739,014	\$ 739,014
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					17%	18%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	
Company Name: WDF Inc	Project: Jerome L. Greene Science Center
Trade: HVAC	Contract:
Address: 30 North Macquesten Parkway, Mount Vernon, NY 10550	Telephone: 914-776-8144
As of Date: 6/30/2022	Project Start: 2/25/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,484,704	\$ 1,484,704
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	\$ -	\$ 2,547	\$ 2,547
Tier III Grand Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
MWL Tier III Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					5%	6%	6%

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Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Island Acoustics	Contract:	
Trade:	Carpentry	Telephone:	631-234-4500
Address:	518 Johnson Ave Bohemia, NY 11716	Project Start:	3/12/2013
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	\$ 478,896	\$ 450,285	\$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	\$ -	\$ 197,164	\$ 197,164
Green Depot	W-ESD	No	Materials	Yes	\$ 3,049,535	\$ 1,573,367	\$ 1,573,367
AIW	MW-ESD	No	Manlifts	Yes	\$ 93,600	\$ 86,965	\$ 86,965
Halmark	W-ESD	No	Finishing	Yes	\$ -	\$ 20,226	\$ 20,226
Firestop Solutions	W	No	Firestopping	Yes	\$ -	\$ 97,976	\$ 97,976
Tier III Grand Total					\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
MWL Tier III Total					\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					25%	15%	15%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
Company Name: Navillus Tile Inc
Trade: Masonry
Address: 575 5th Ave 29th Floor, New York, NY 10017
As of Date: 6/30/2022

Project: Jerome L. Greene Science Center
Contract:
Telephone: 212-750-1808
Project Start: 11/20/2012
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
Tier III Grand Total					\$ 560,000	\$ 371,385	\$ 371,385
MWL Tier III Total					\$ 560,000	\$ 371,385	\$ 371,385
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					9%	10%	10%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Rael Automatic Sprinkler	Project: Jerome L. Greene Science Center
Trade:	Fire Protection	Contract:
Address:	1750 Plaza Avenue New Hyde, NY 11040	Telephone: 516-593-2000
As of Date:	6/30/2022	Project Start: 12/19/2012 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	\$ 902,200	\$ 74,750	\$ 74,750
Ferguson Fire	L	No	Supply	Yes	\$ -	\$ 289,723	\$ 289,723
<i>NON:</i>							
Ascon	NON	No	Supply	Yes	\$ 138,000	\$ 1,436	\$ 1,436
Tier III Grand Total					\$ 1,040,200	\$ 365,909	\$ 365,909
MWL Tier III Total					\$ 902,200	\$ 364,473	\$ 364,473
Non-MWL Tier III Total					\$ 138,000	\$ 1,436	\$ 1,436
MWL % of Tier II					13%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Siemens Industry Inc	Contract:	
Trade:	BMS	Telephone:	973-575-6300
Address:	8 Fernwood Road, Florham Park, NJ 07392	Project Start:	2/28/2011
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,460,997	\$ 14,460,997

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 125,000	\$ 99,502	\$ 99,502
Manna Supply	MW-ESD	No	Electrical Material	Yes	\$ 80,000	\$ 80,000	\$ 80,000
JM Electric	M-ESD	No	Electrician	Yes	\$ 1,320,128	\$ 1,483,222	\$ 1,483,222
NON:							
Ricotta Electrical	NON	No	Electrician	Yes	\$ 2,811,000	\$ 3,123,628	\$ 3,123,628
BCI Electrical	NON	No	Electrician	Yes	\$ 1,618,000	\$ 1,626,878	\$ 1,626,878
Tier III Grand Total					\$ 5,954,128	\$ 6,413,230	\$ 6,413,230
MWL Tier III Total					\$ 1,525,128	\$ 1,662,724	\$ 1,662,724
Non-MWL Tier III Total					\$ 4,429,000	\$ 4,750,506	\$ 4,750,506
MWL % of Tier II					26%	11%	11%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

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Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Bauerschmidt & Sons Inc	Contract:	
Trade:	Architectural Woodworking	Telephone:	718-528-3500
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Project Start:	2/28/2011
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
NON:							
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	\$ -	\$ 229,628	\$ 229,628
Tier III Grand Total					\$ -	\$ 532,097	\$ 532,097
MWL Tier III Total					\$ -	\$ 302,469	\$ 302,469
Non-MWL Tier III Total					\$ -	\$ 229,628	\$ 229,628
MWL % of Tier II					0%	6%	6%

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Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

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Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Jantile Inc	Contract:	
Trade:	Ceramic Tile	Telephone:	718-655-5450
Address:	3960 Merritt Avenue, Bronx, NY 10466	Project Start:	2/28/2011
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ 8,798	\$ 8,351	\$ 8,351
J and BB Tiles Corporation	MW-ESD	No	Supplier	Yes	\$ -	\$ 57,630	\$ 57,630
Tier III Grand Total					\$ 8,798	\$ 65,981	\$ 65,981
MWL Tier III Total					\$ 8,798	\$ 65,981	\$ 65,981
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	3%	3%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

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Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center	
Company Name: Elite Interiors Systems Inc		Contract:	
Trade: Carpentry / Drywall		Telephone: 718-401-3706	
Address: 79 Alexander Ave Bronx, NY 10454		Project Start: 2/28/2011	
As of Date: 6/30/2022		Project End: In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,637,272	\$ 10,637,272

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Evergreen Architectural Arts	NON	No	Acoustic Plaster	Yes	\$ -	\$ 268,661	\$ 268,661
Direct Service Installers	NON	No	Salisbury Lockers - Installation	Yes	\$ -	\$ 17,000	\$ 17,000
Capital Construction Systems Inc	NON	No	Black Iron Installation	Yes	\$ 173,491	\$ 210,108	\$ 210,108
Tier III Grand Total					\$ 173,491	\$ 495,769	\$ 495,769
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 173,491	\$ 495,769	\$ 495,769
MWL % of Tier II					0%	0%	0%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Eagle One Roofing Contractors Inc	Project:	Jerome L. Greene Science Center
Trade:	Roofing	Contract:	
Address:	18-60 45th Street Astoria, New York 11105	Telephone:	718-626-2108
As of Date:	6/30/2022	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 124,616	\$ 124,616
					Tier III Grand Total	\$ 200,000	\$ 124,616
					MWL Tier III Total	\$ 200,000	\$ 124,616
					Non-MWL Tier III Total	\$ -	\$ -
					MWL % of Tier II	6%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: F. W. Sims Inc.
Company Name: F. W. Sims Inc. Project: Jerome L. Greene Science Center
Trade: HVAC Contract:
Address: 101 Otis Steel, West Babylon, NY 11704 Telephone: 631-491-1441
As of Date: 6/30/2022 Project Start: Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
New York Plumbing Supply	M	No	Supplier	Yes	\$ 300,000	\$ 40,600	\$ 40,600	
NON								
Geocomp Engineering	NON	No	Engineering	Yes	\$ 3,900	\$ 3,900	\$ 3,900	
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,314	\$ 35,314	
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 50,000	\$ 50,000	
SRS Enterprises Inc.	NON	No	Equipment Supplier	Yes	\$ 435,000	\$ 266,150	\$ 266,150	
Vibration Products, Inc.	NON	No	Equipment Supplier	Yes	\$ 205,000	\$ 107,000	\$ 107,000	
Interstate Chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188	
Ferguson Enterprises	NON	No	Supplier	Yes	\$ 26,833	\$ 25,632	\$ 25,632	
Gotham Pips Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 49,236	\$ 49,236	
Cleary Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545	
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 8,256	\$ 8,256	
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 2,915	\$ 2,915	

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,076,384	\$ 616,736	\$ 616,736
MWL Tier III Total	\$ 300,000	\$ 40,600	\$ 40,600
Non-MWL Tier III Total	\$ 776,384	\$ 576,136	\$ 576,136
MWL % of Tier II	2%	0%	0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Champion Metal & Glass Inc	Trade: Ornamental Metal	Contract:
Address: 130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560	
As of Date: 6/30/2022	Project Start: 2/28/2011	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685
					Tier III Grand Total	\$ 1,685	\$ 1,685
					MWL Tier III Total	\$ 1,685	\$ 1,685
					Non-MWL Tier III Total	\$ -	\$ -
					MWL % of Tier II	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2022
As of:	09/19/2022

**Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount		
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	# %	# %	# %	
Tier I (Direct)	Lend Lease (US) Construction LMB Inc. Construction Management	3,540 16%	808 4%	100 0%	48 0%	2,457 11%	0 0%	10 0%	6,962 32%	14,963 68%	21,925	32 53%	28 47%	60	
	Bauerschmidt & Sons Millwork	1,851 12%	0 0%	0 0%	0 0%	0 0%	0 0%	1,851 12%	13,802 88%	15,653	1 4%	25 96%	26		
	B&G Electric Electrical	19,117 18%	1,942 2%	966 1%	1,946 2%	4,914 5%	0 0%	28,884 27%	79,287 73%	108,171	45 33%	91 67%	136		
	Cardoza Plumbing Plumbing	32,654 26%	0 0%	1,649 1%	5,264 4%	5,733 5%	1,225 1%	46,525 37%	77,589 63%	124,113	26 31%	57 69%	83		
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671 22%	0 0%	0 0%	0 0%	327 4%	0 0%	1,998 26%	5,723 74%	7,721	15 32%	32 68%	47		
	Cives Steel Superstructure Steel	47,566 29%	56 0%	1,821 1%	0 0%	2,626 2%	0 0%	52,068 32%	111,885 68%	163,953	99 33%	204 67%	303		
	Creative Construction Services Safety Equipment	9,838 48%	96 0%	0 0%	3,323 16%	499 2%	0 0%	14,522 71%	5,997 29%	20,519	37 90%	4 10%	41		
	Eagle One Roofing Contractors Inc Roofing	8,674 36%	81 0%	0 0%	2,120 9%	3,244 13%	0 0%	14,118 58%	10,173 42%	24,291	56 60%	38 40%	94		
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53 21%	0 0%	0 0%	0 0%	0 0%	0 0%	53 21%	199 79%	252	2 25%	6 75%	8		
	Fine Group Painting & Instrumentation	27,238 72%	0 0%	0 0%	8 0%	444 1%	0 0%	27,690 73%	10,094 27%	37,784	48 77%	14 23%	62		
	Five Star Electrical Electrical	12,305 8%	198 0%	152 0%	384 0%	3,453 2%	0 0%	18,175 12%	136,379 88%	154,554	38 21%	145 79%	183		
	Forest Electric Electrical	46,104 25%	0 0%	0 0%	312 0%	2,335 1%	0 0%	48,750 26%	137,606 74%	186,356	49 34%	97 66%	146		
	Fresh Meadow HVAC Systems	1,352 46%	0 0%	0 0%	0 0%	136 5%	0 0%	1,488 50%	1,460 50%	2,948	12 44%	15 56%	27		
	Hi Tech Data Raised Access Flooring	297 10%	1,002 33%	0 0%	0 0%	25 1%	0 0%	1,324 43%	1,726 57%	3,050	7 64%	4 36%	11		
	Island Acoustics Acoustics	58,183 52%	8 0%	2,294 2%	1,732 2%	4,017 4%	0 0%	71,189 64%	40,705 36%	111,894	72 53%	64 47%	136		
	Jantile Inc Ceramic Tile	8,147 59%	0 0%	0 0%	0 0%	0 0%	0 0%	8,147 59%	5,729 41%	13,876	10 48%	11 52%	21		
	Metropolitan Enterprises Scaffolding	1,346 54%	0 0%	0 0%	0 0%	14 1%	0 0%	1,360 55%	1,126 45%	2,485	33 60%	15 31%	48		
	Morrell Brown Corp. Fireproofing	9,614 91%	0 0%	0 0%	0 0%	0 0%	0 0%	9,614 91%	1,008 9%	10,622	12 92%	1 8%	13		
	Navillus Contracting Masonry	42,824 50%	0 0%	0 0%	797 1%	12,199 14%	0 0%	55,820 65%	29,456 35%	85,275	170 55%	137 45%	307		
	Nets That Work Safety Equipment	1,252 52%	0 0%	0 0%	0 0%	0 0%	0 0%	1,252 52%	1,177 48%	2,429	4 33%	8 67%	12		
	Otis Elevators Elevators	6,203 30%	0 0%	0 0%	0 0%	0 0%	0 0%	6,203 30%	14,734 70%	20,937	15 25%	46 75%	61		
	Platinum Terrazzo, Inc. Ceramic Tile	10,781 55%	0 0%	0 0%	0 0%	79 0%	0 0%	10,860 56%	8,666 44%	19,526	16 55%	13 45%	29		
	Rael Automatic Sprinkler Dewatering	1,148 3%	0 0%	0 0%	0 0%	49 0%	0 0%	1,197 3%	43,466 97%	44,663	8 11%	65 89%	73		
	RCC Concrete Above Grade Concrete	22,640 46%	107 0%	73 0%	243 0%	542 1%	0 0%	23,604 48%	25,591 52%	49,194	74 30%	172 70%	246		
	Siemens HVAC Systems	8,770 18%	701 1%	0 0%	208 0%	0 0%	0 0%	9,678 20%	39,699 80%	49,376	12 20%	47 80%	59		
	Unifor Glass and Glazing	16,168 98%	0 0%	208 1%	0 0%	0 0%	0 0%	16,376 99%	139 1%	16,515	28 97%	1 3%	29		
	United Builder Supply Host	4,569 52%	16 0%	0 0%	0 0%	0 0%	0 0%	4,585 52%	4,162 48%	8,747	55 59%	39 41%	94		
	Feature Walters Dewatering	27,344 60%	0 0%	0 0%	0 0%	270 1%	0 0%	27,614 60%	18,246 40%	45,860	29 63%	17 37%	46		
	WDF Piping/Sheetmetal	71,259 33%	1,533 1%	3,127 1%	301 0%	4,022 2%	0 0%	81,106 38%	132,448 62%	213,553	139 38%	227 62%	366		
Total Hours		502,503	6,546	10,389	16,684	47,382	1,225	8,280	593,008	973,230	1,566,237	1,144	1,623	2,767	
Overall % of Total		32%	0%	1%	1%	3%	0%	1%	38%	62%	100%	41%	59%	100%	

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	5/27/2019
B&G Electric	3/27/2014	11/1/2017
Cardoza Plumbing Corp	2/27/2013	6/27/2017
Champion Metal and Glass	11/11/2015	10/31/2018
Cives Corp	6/30/2012	9/5/2015
Creative Construction Services	4/21/2013	3/9/2016
Eagle One Roofing Contractors Inc	4/30/2013	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	8/12/2013	11/5/2017
Five Star Electrical	6/7/2013	3/7/2018
Forest Electric	7/18/2013	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	7/12/2015	8/13/2017
Island Acoustics	9/11/2013	10/9/2017
Jantile Inc	3/8/2015	1/1/2017
Metropolitan Enterprises	3/11/2013	6/15/2014
Morrell Brown Corp	8/1/2013	1/30/2015
Navillus Contracting	8/25/2013	6/28/2014
Nets That Work	9/1/2013	8/12/2014
Otis Elevators	9/6/2013	8/24/2017
Platinum Terrazzo Inc	3/28/2015	1/4/2017
Rael Automatic Sprinkler	1/1/2011	7/18/2015
RCC Concrete Corp	1/30/2013	9/19/2017
Siemens	4/3/2014	11/12/2017
Unifor	9/30/2013	8/23/2016
Universal Builders Supply	4/29/2013	11/20/2017
Walters LLC	5/12/2013	9/24/2016
WDF	7/24/2013	9/26/2017

GC/CM:	Lend Lease
Date Range:	4/1/2022 - 6/30/2022
As of :	09/19/2022

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total	Total MWL	Non-MWL	Total	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
Total Hours		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0	0
Overall % of Total		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	EPA Clean Diesel
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2022	Project Start:	5/1/2009
		Project End:	Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Arpielle Equipment	NON	No	Equipment Supplier	Yes	\$ 35,355	\$ 35,355	\$ 35,355
Edward Ehrbar	NON	No	Equipment Supplier	Yes	\$ -	\$ 71,294	\$ 71,294
Foley	NON	No	Equipment Supplier	Yes	\$ 73,733	\$ 93,733	\$ 93,733
H O Penn Machinery	NON	No	Equipment Supplier	Yes	\$ 75,160	\$ 105,202	\$ 105,202
Kalbro	NON	No	Equipment Supplier	Yes	\$ 478,462	\$ 308,323	\$ 308,323

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Direct Spend Grand Total	\$ 662,710	\$ 613,907	\$ 613,907
	MWL Direct Spend Total	\$ -	\$ -	\$ -
	Non-MWL Direct Spend Total	\$ 662,710	\$ 613,907	\$ 613,907
	MWL % of Total	0%	0%	0%

Date: 6/30/2022

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Open Space
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 6/30/2022 **Project Start:** 7/10/2013 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	\$ -	\$ 22,900	\$ 22,900
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 52,276	\$ 52,276
MWL Direct Spend Total	\$ -	\$ 51,512	\$ 51,512
Non-MWL Direct Spend Total	\$ -	\$ 764	\$ 764
MWL % of Total	0%	99%	99%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2022	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
NON:								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
					Tier II Grand Total	\$ 1,007,250	\$ 14,033,215	\$ 14,033,215
					MWL Tier II Total	\$ -	\$ 209,688	\$ 209,688
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527	\$ 13,823,527
					MWL % of Tier I	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Open Space
Company Name:	Intricate Construction	Contract:	
Trade:	Site Work	Address:	450 Commerce St, Hawthorne, NY 10532
Address:	450 Commerce St, Hawthorne, NY 10532	Telephone:	914-769-1200
As of Date:	6/30/2022	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Gateway Demo/Civil Corp	M-ESD	No	Demolition	Yes	\$ 100,000	\$ 159,797	\$ 159,797
Rizzo Environmental Services Corp	W-ESD	No	Containers	Yes	\$ 50,000	\$ 19,125	\$ 19,125
Blackridge Construction LLC	M-ESD	No	Trucking	Yes	\$ 50,000	\$ 40,398	\$ 40,398
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ 680,000	\$ 713,952	\$ 713,952
Miller Druck Specialty Contracting	W-ESD	No	F&I Natural Stone	Yes	\$ 225,000	\$ 219,601	\$ 219,601
Casa Redimix	L	No	Concrete	Yes	\$ 200,000	\$ 287,200	\$ 287,200
Westchester Metal Works Inc	W	No	F&I Metal Deck Fence	Yes	\$ 220,000	\$ 309,365	\$ 309,365
Tier III Grand Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
MWL Tier III Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					20%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2022
As of :	09/19/2022

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#				
Tier II	Intricate Construction Inc Sitework	15,339	47%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	68	47%	76	53%	144
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	11	48%	12	52%	23
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22
Total Hours		19,121		0		0		280		0		0		19,401		18,438		37,839	101		88		189
Overall % of Total		51%		0%		0%		1%		0%		0%		51%		49%		100%	53%		47%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contracting Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	Lend Lease
Date Range:	4/1/2022 - 6/30/2022
As of :	09/19/2022

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Sitework																								
	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Utilities																								
	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Lawns & Planting																								
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2022	Project Start: 12/1/2013
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 894,142

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
CitiStructure	M-ESD	No	Signage	Yes	\$ -	\$ 60,085	\$ 60,085	
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,865	\$ 59,865	
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 38,995	\$ 38,995	
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221	
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 23,194	\$ 23,194	
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57	
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226	
NON:								
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 8,858	\$ 8,858	
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 2,526	\$ 2,526	
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 278,680	\$ 278,680	
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 25,188	\$ 25,188	
From the Source	NON	No	Furniture	Yes	\$ -	\$ 8,410	\$ 8,410	
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 1,233	\$ 1,233	
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46	
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	\$ -	\$ 138,907	\$ 138,907	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682	
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756	
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 35,119	\$ 35,119	
					Direct Spend Grand Total	\$ -	\$ 894,142	\$ 894,142
					MWL Direct Spend Total	\$ -	\$ 192,737	\$ 192,737
					Non-MWL Direct Spend Total	\$ -	\$ 701,405	\$ 701,405
					MWL % of Total	0%	22%	22%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Lenfest
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 6/30/2022 **Project Start:** 12/1/2013 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 81,965,260	\$ 71,348,069

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 81,965,260	\$ 71,348,069
MWL Direct Spend Total	\$ -	-	-
Non-MWL Direct Spend Total	\$ -	\$ 81,965,260	\$ 71,348,069
MWL % of Total	0%	0%	0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2022	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	6/30/2022	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
			Tier II Grand Total		\$ -	\$ 60,633,108	\$ 60,633,108
			MWL Tier II Total		\$ -	\$ 9,015,095	\$ 9,015,095
			Non-MWL Tier II Total		\$ -	\$ 51,618,013	\$ 51,618,013
			MWL % of Tier I		0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
 Company Name: Cives Corp
 Trade: Structural Steel
 Address: 8 Church Street, Gouverneur, NY 13642
 As of Date: 6/30/2022
 Project: Lenfest
 Contract:
 Telephone: 315-287-2200
 Project Start: 12/1/2013
 Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709
Tier III Grand Total					\$ 387,460	\$ 140,709	\$ 140,709
MWL Tier III Total					\$ 387,460	\$ 140,709	\$ 140,709
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	RCC Concrete Corp	Contract:	
Trade:	Concrete Construction	Telephone:	516-279-6787
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Project Start:	12/1/2013
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,116	\$ 34,116
				Tier III Grand Total	\$ 223,600	\$ 267,775	\$ 267,775
				MWL Tier III Total	\$ 193,600	\$ 233,659	\$ 233,659
				Non-MWL Tier III Total	\$ 30,000	\$ 34,116	\$ 34,116
				MWL % of Tier II	11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	PGS Millwork Inc	Contract:	
Trade:	Architectural Millwork	Telephone:	518-828-2608
Address:	32 Hickory Lane, Hudson, NY 12534	Project Start:	12/1/2013
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Conwed/Wall Techonology	NON	No	Fabric Wrapped Acoustical Panels	Yes	\$ 20,000	\$ 11,215	\$ 11,215
Decoustics	NON	No	Veneered Acoustical Planks	Yes	\$ 90,000	\$ 72,980	\$ 72,980
Supreme Woodwork Installation	NON	No	Installation	Yes	\$ 155,000	\$ 146,250	\$ 146,250
VT Industries	NON	No	Door	Yes	\$ 350	\$ 689	\$ 689
Universal Metalcraftsman	NON	No	Metalwork	Yes	\$ 6,000	\$ 6,810	\$ 6,810
Solid Surface Craftsman	NON	No	Corian Countertops	Yes	\$ 13,000	\$ 34,700	\$ 34,700
VM Choppy	NON	No	Steel in Wall Supports	Yes	\$ 6,000	\$ 6,605	\$ 6,605
Phoenix Cabinetry	NON	No	Plastic Laminate Millwork	Yes	\$ 63,000	\$ 73,392	\$ 73,392
Lewis Lumber	NON	No	Prime Base and Solid Oak Base	Yes	\$ 4,000	\$ 4,302	\$ 4,302
Wright Architectural Millwork	NON	No	Bamboo Millwork	Yes	\$ 15,000	\$ 13,647	\$ 13,647
Tier III Grand Total					\$ 372,350	\$ 370,590	\$ 370,590
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 372,350	\$ 370,590	\$ 370,590
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		
Company Name: Champion Metal & Glass Inc		Project: Lenfest
Trade: Architectual Ornamental Metal & Glass		Contract:
Address: 130 Motor Parkway, Hauppauge, NY 11788		Telephone: 631-254-2560
As of Date: 6/30/2022	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153
Tier III Grand Total					\$ 153	\$ 153	\$ 153
MWL Tier III Total					\$ 153	\$ 153	\$ 153
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	Woodworks Construction Co Inc	Contract:	
Trade:	Carpentry / Drywall	Telephone:	212-888-7311
Address:	322 8th Ave, Suite 701 New York, NY 10001	Project Start:	12/1/2013
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622	
					Tier III Grand Total	\$ 1,274,000	\$ 777,997	\$ 777,997
					MWL Tier III Total	\$ 1,274,000	\$ 777,997	\$ 777,997
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	22%	14%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease	Project: Lenfest
Company Name: LVC Interiors Inc	Contract:
Trade: Window Treatment / Blinds	Telephone: 201-525-0222
Address: 345 Harrison Avenue, Garfield NJ 07026	Project Start: 12/1/2013
As of Date: 6/30/2022	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
Tier III Grand Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease				
Company Name:	3L & Company Inc	Project:	Lenfest		
Trade:	Ceramic Tile	Contract:			
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Telephone:	718-819-8844		
As of Date:	6/30/2022	Project Start:	12/1/2013	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
VAL Floors	NON	No	Ceramic Installation	Yes	\$ 75,000	\$ 75,000	\$ 75,000
Tier III Grand Total					\$ 75,000	\$ 75,000	\$ 75,000
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 75,000	\$ 75,000	\$ 75,000
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	ASR Electrical Contracting Inc	Project:	Lenfest
Trade:	Electrical	Contract:	
Address:	207 Newton Rd, Plainview, NY 11803	Telephone:	516-420-0101
As of Date:	6/30/2022	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material	Yes	\$ 30,000	\$ 29,182	\$ 29,182

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

	Tier III Grand Total	\$ 30,000	\$ 29,182	\$ 29,182
	MWL Tier III Total	\$ 30,000	\$ 29,182	\$ 29,182
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	0%	0%	0%

GC/CM: Lend Lease
Date Range: 8/1/2008 - 6/30/2022
As of: 09/19/2022

Lenfest
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total							
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	%	#	%	#	
Tier II	3L & Company Inc Ceramic Tile	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	85	8%	997	92%	1,082	1	17%	5	83%	6
	ASR Electric Electrical	20,476	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	0	0%	0	0%	21,633	31%	47,738	69%	69,371	28	35%	52	65%	80
	Champion Metal Glass & Glazing, Snorkel, Millwork	232	14%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	0	0%	240	15%	1,415	85%	1,655	3	20%	12	80%	15
	Cives Structural Metals	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%	37,437	23	26%	66	74%	89
	Commodore Masonry	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	0	0%	0	0%	688	52%	635	48%	1,323	5	56%	4	44%	9
	Creative Construction Services Safety Equipment	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	126	4%	0	0%	1,695	60%	1,123	40%	2,818	16	89%	2	11%	18
	Eagle Scaffold Scaffolding, Waterproofing & Roofing	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	0	0%	0	0%	755	57%	569	43%	1,324	15	65%	8	35%	23
	Fine Group Inc. Painting & Instrumentation	4,225	72%	0	0%	0	0%	0	0%	214	4%	0	0%	0	0%	0	0%	4,439	75%	1,453	25%	5,892	23	79%	6	21%	29
	Giachetti Plumbing & Heating Corp. Plumbing	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,895	22%	6,822	78%	8,717	7	22%	25	78%	32
	LVC Window Treatment / Blinds	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	0	0%	14	1	100%	0	0%	1
	Metropolitan Enterprises Hoist/Bridges/Scaffold	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	0	0%	0	0%	1,328	57%	1,017	43%	2,345	37	76%	12	24%	49
	Nets That Work Safety Equipment	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%	394	3	30%	7	70%	10
	Otis Elevators Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%	8,476	4	15%	23	85%	27
	PAL Environmental Spray Fireproofing	780	39%	0	0%	0	0%	0	0%	24	1%	0	0%	0	0%	0	0%	804	40%	1,208	60%	2,012	11	42%	15	58%	26
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%	17	0	0%	1	100%	1
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%	510	4	57%	3	43%	7
	RCC Concrete Corp Above Grade Concrete	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	56%	9,348	37	29%	92	71%	129
	Resource NJ Resilient Flooring & Base	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	0	0%	0	0%	622	29%	1,501	71%	2,123	4	27%	11	73%	15
	Sirina Fire Protection Systems	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%	3,800	7	30%	16	70%	23
	Trystate Burns Mechanical HVAC Systems	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	0	0%	0	0%	6,670	16%	35,062	84%	41,732	26	29%	64	71%	90
	United Drilling Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%	972	3	100%	0	0%	3
	Westchester Metal Works Metal Stairs	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	0	0%	0	0%	7,451	85%	1,352	15%	8,803	19	59%	13	41%	32
	Woodworks Construction Drywall	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	0	0%	0	0%	28,463	79%	7,536	21%	35,998	29	69%	13	31%	42
Total Hours		88,213		1,418		1,352		2,235		4,545		0	126		97,889		148,272		246,160		306		450		756		
Overall % of Total		36%		1%		1%		1%		2%		0%	0%		40%		60%		100%		40%		60%		100%		

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	11/16/2016
ASR Electric	6/24/2015	2/14/2018
Champion Metal	12/7/2016	8/16/2017
Cives	5/2/2014	3/16/2015
Commodore	2/2/2016	9/23/2016
Creative Construction Services	10/11/2014	10/1/2016
Eagle Scaffold	5/30/2016	1/30/2017
Fine Painting & Decorating Company Inc	6/7/2015	11/12/2017
Giachetti Plumbing & Heating Corp.	12/23/2014	1/31/2017
LVC Interiors Inc	7/22/2017	7/22/2017
Metropolitan Enterprises	7/20/2014	6/14/2015
Nets That Work	10/14/2014	2/17/2015
Otis Elevators	8/28/2015	8/24/2017
PAL Environmental	1/18/2015	1/29/2017
PGS Millwork	7/1/2017	6/26/2017
Platinum Terrazzo, Inc.	9/3/2016	12/24/2016
RCC Concrete Corp	9/2/2014	12/13/2016
Re:Source New Jersey	8/28/2016	9/10/2017
Sirina Fire Protection Corp	8/19/2014	12/20/2016
Trystate Burns Mechanical	6/2/2015	11/7/2017
United Drilling	4/3/2014	6/12/2014
Westchester Metal Works	7/25/2014	1/17/2017
Woodworks Construction	5/19/2015	11/21/2017

GC/CM: Lend Lease
 Date Range: 4/1/2022 - 6/30/2022
 As of: 09/19/2022

Lenfest
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount									
		M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: University Forum
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 6/30/2022	Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,356,652	\$ 1,356,652

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electrical	Yes	\$ -	\$ 22,324	\$ 22,324
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 19,272	\$ 19,272
Mamais Contracting Corp	WL-ESD	No	Contractor	Yes	\$ -	\$ 12,880	\$ 12,880
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 1,295	\$ 1,295
Barbizon Elec Co Inc	NON	No	Service	Yes	\$ -	\$ 10,125	\$ 10,125
Door Automation Corp.	NON	No	Doors/Windows and Glazing	Yes	\$ -	\$ 6,292	\$ 6,292
Empire Office Inc	NON	No	Furniture	Yes	\$ -	\$ 912,358	\$ 912,358
Envirobusiness Inc	NON	No	Commissioning	Yes	\$ -	\$ 54,735	\$ 54,735
Hellman Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 175,647	\$ 175,647
Live Wire Electric 1 LLC	NON	No	Electrical	Yes	\$ -	\$ 6,466	\$ 6,466
Municipal Testing Laboratory	NON	No	Material Testing	Yes	\$ -	\$ 77,144	\$ 77,144
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 3,320	\$ 3,320
Vidaris Inc	NON	No	Exterior / Roofing	Yes	\$ -	\$ 52,931	\$ 52,931
William Hird & Co INC	NON	No	Fire Protection	Yes	\$ -	\$ 1,863	\$ 1,863

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$	-	\$	1,356,652	\$	1,356,652
	MWL Direct Spend Total	\$	-	\$	54,476	\$	54,476
	Non-MWL Direct Spend Total	\$	-	\$	1,302,176	\$	1,302,176
	MWL % of Total		0%		4%		4%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: University Forum
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 6/30/2022 Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Skanska	NON	No	Construction	Yes	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
Direct Spend Grand Total					\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
MWL % of Total					0%	0%	0%

Date: 6/30/2022

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	6/30/2022	Project Start:	12/1/2015
		Project End:	Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 1,323,633	\$ 1,323,633
				Direct Spend Grand Total	\$ -	\$ 1,323,633	\$ 1,323,633
				MWL Direct Spend Total	\$ -	\$ -	\$ -
				Non-MWL Direct Spend Total	\$ -	\$ 1,323,633	\$ 1,323,633
				MWL % of Total	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	6/30/2022	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	\$ 1,200,000	\$ 3,283,305	\$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	\$ 2,995,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 596,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 319,511	\$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 64,980,372	\$ 75,769,730	\$ 75,769,730
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 50,611,981	\$ 59,695,526	\$ 59,695,526
MWL % of Tier II					21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	General Conditions
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	6/30/2022	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 497,823	
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684	
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044	
Outsource Consultants	M	No	Expediting	Yes	\$ -	\$ 209,295	\$ 209,295	
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165	
Pestrol Inc	MWL-ESD	No	Exterminator	Yes	\$ -	\$ 11,085	\$ 11,085	
50 States Engineering Corp.	W	No	Surveyor	Yes	\$ -	\$ 29,936	\$ 29,936	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739	
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050	
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003	
NON:								
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 95,900	\$ 95,900	
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	\$ -	\$ 113,615	\$ 113,615	
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	\$ -	\$ 733,712	\$ 733,712	
Modspace	NON	No	Trailer Rental	Yes	\$ -	\$ 71,610	\$ 71,610	
CDW Direct	NON	No		Yes	\$ -	\$ 1,739	\$ 1,739	
Prolink Construction Companies	NON	No		Yes	\$ -	\$ 4,200	\$ 4,200	
Callahead	NON	No	Temporary Toilets	Yes	\$ -	\$ 40,430	\$ 40,430	
AON Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	\$ -	\$ 8,309	\$ 8,309	
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	\$ -	\$ 2,250	\$ 2,250	
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	\$ -	\$ 9,800	\$ 9,800	
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 512	\$ 512	
Geocomp	NON	No	Noise Consultant	Yes	\$ -	\$ 30,300	\$ 30,300	
New Age Reprographics, LLC	NON	No		Yes	\$ -	\$ 158	\$ 158	
HR Direct	NON	No		Yes	\$ -	\$ 228	\$ 228	
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	\$ -	\$ 6,639	\$ 6,639	
East Coast Metrology	NON	No		Yes	\$ -	\$ 902	\$ 902	
Atlantic Tomorrows	NON	No		Yes	\$ -	\$ 25,518	\$ 25,518	
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	\$ -	\$ 15,812	\$ 15,812	
Rent A Fence	NON	No	Fence Rental	Yes	\$ -	\$ 9,507	\$ 9,507	
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	\$ -	\$ 4,147	\$ 4,147	
Architectural Testing DBA Intertek	NON	No	Testing Agency	Yes	\$ -	\$ 14,675	\$ 14,675	
Hillti Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 4,000	\$ 4,000	
Sunbelt Rentals	NON	No	Rental Vendor	Yes	\$ -	\$ 108,480	\$ 108,480	
CHS Meridian US Finance LTD.	NON	No		Yes	\$ -	\$ 12,450	\$ 12,450	
Control Point Associates	NON	No	Surveyor	Yes	\$ -	\$ 20,400	\$ 20,400	
Microdesk Inc.	NON	No		Yes	\$ -	\$ 42,500	\$ 42,500	
					Tier II Grand Total	\$ -	\$ 2,932,617	\$ 2,932,617
					MWL Tier II Total	\$ -	\$ 1,554,824	\$ 1,554,824
					Non-MWL Tier II Total	\$ -	\$ 1,377,793	\$ 1,377,793
					MWL % of Tier I	0%	2%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	University Forum
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	347-918-7871
As of Date:	6/30/2022	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MFM Contracting Corp	L	No	Utilities	Yes	\$ 1,277,929	\$ 1,307,930	\$ 1,307,930
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 25,489	\$ 25,489
Tier II Grand Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
MWL Tier II Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
Non-MWL Tier II Total					\$ -	\$ -	\$ -
MWL % of Tier I					100%	100%	101%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	Project:	University Forum
Company Name:	Ruttura & Sons Co Inc	Contract:	
Trade:	Excavation/Foundation	Telephone:	631-454-0291
Address:	200 Cabot Street, West Babylon, NY 11704	Project Start:	12/1/2015
As of Date:	6/30/2022	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Green Earth Solutions	MW-ESD	No	Trucking/Disposal of Soil	Yes	\$ 650,000	\$ 820,719	\$ 820,719	
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 20,900	\$ 28,020	\$ 28,020	
AMG Demolition Inc	W-ESD	No	Dewatering	Yes	\$ 1,000,000	\$ 683,491	\$ 683,491	
D Star Waterproofers	M-ESD	No	Waterproofing	Yes	\$ 328,600	\$ 429,336	\$ 429,336	
CGS Rebar Inc	W-ESD	No	Furnish/Install Rebar	Yes	\$ 950,000	\$ 1,253,810	\$ 1,253,810	
A Tech Electric Enterprise Inc	M-ESD	No	Main Switch Electrical	Yes	\$ 25,000	\$ 140,858	\$ 140,858	
NON:								
Our Rental Corp	NON	No	Equipment/Pump Rental	Yes	\$ 51,000	\$ 159,553	\$ 159,553	
Jenna Concrete Corp	NON	No	Concrete Supplier	Yes	\$ 172,000	\$ 550,582	\$ 550,582	
Eagle Fence	NON	No	Furnish/Install Temp. Fence	Yes	\$ 157,036	\$ 172,141	\$ 172,141	
Tulnoy Lumber	NON	No	Supplier	Yes	\$ 33,341	\$ 36,571	\$ 36,571	
Jet-Drive Contracting	NON	No	Furnish/Install Piles	Yes	\$ 185,500	\$ 185,500	\$ 185,500	
Bancker Construction Corp	NON	No	Furnish/Install Temp Water Svc	Yes	\$ 43,400	\$ 88,400	\$ 88,400	
Metropolitan Sewer	NON	No	Furnish/Install DIP for Storm	Yes	\$ 40,500	\$ 51,300	\$ 51,300	
Moretrench American Corp	NON	No	Furnish/Install Tie-Backs	Yes	\$ 276,000	\$ 276,000	\$ 276,000	
					Tier III Grand Total	\$ 3,933,277	\$ 4,876,281	\$ 4,876,281
					MWL Tier III Total	\$ 2,974,500	\$ 3,356,234	\$ 3,356,234
					Non-MWL Tier III Total	\$ 958,777	\$ 1,520,047	\$ 1,520,047
					MWL % of Tier II	31%	31%	31%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Orange County Iron Works	Contract:	
Trade:	Structural Steel	Telephone:	845-769-3000
Address:	36 Maybrook Road, Montgomery, NY 12549	Project Start:	12/1/2015
As of Date:	6/30/2022	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Interstate Steel Sales Inc	W-ESD	No	Steel Supplier	Yes	\$ 161,000	\$ 207,557	\$ 207,557
Speedway Transportation Inc	M-ESD	No	Trucking	Yes	\$ 78,000	\$ 101,200	\$ 101,200
The Steel Supply Co Inc	W-ESD	No	Steel Supplier	Yes	\$ 10,000	\$ 27,657	\$ 27,657
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescant Painting	Yes	\$ 550,000	\$ 569,413	\$ 569,413
NON:							
Gabriel Steel Erectors Inc	NON	No	Structural Steel Erection	Yes	\$ 907,000	\$ 2,918,313	\$ 2,918,313
Contractors Line & Grade So LLC	NON	No	Surveying	Yes	\$ 30,000	\$ 53,042	\$ 53,042

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 1,736,000	\$ 3,877,182	\$ 3,877,182
	MWL Tier III Total	\$ 799,000	\$ 905,827	\$ 905,827
	Non-MWL Tier III Total	\$ 937,000	\$ 2,971,355	\$ 2,971,355
	MWL % of Tier III	18%	13%	13%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	
Company Name:	United Air Conditioning	Project: University Forum
Trade:	HVAC	Contract:
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone: 718-893-6700
As of Date:	6/30/2022	Project Start: 12/1/2015
		Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Tier III Grand Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
MWL Tier III Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					26%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	Project:	University Forum
Company Name:	Transcontinental Steel	Contract:	
Trade:	Misc Metals	Address:	27-20 Skillman Ave. Long Island City, NY 11101
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone:	718-893-6700
As of Date:	6/30/2022	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	\$ 230,000	\$ 642,237	\$ 642,237
Tier III Grand Total					\$ 230,000	\$ 642,237	\$ 642,237
MWL Tier III Total					\$ 230,000	\$ 642,237	\$ 642,237
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					20%	41%	41%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	
Company Name:	Cord Contracting	Project: University Forum
Trade:	Millwork	Contract:
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	Telephone: 516-626-8800
As of Date:	6/30/2022	Project Start: 12/1/2015 Project End: Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No	Materials	Yes	\$ -	\$ 28,899	\$ 28,899
Tier III Grand Total					\$ 350,904	\$ 565,015	\$ 565,015
MWL Tier III Total					\$ 350,904	\$ 565,015	\$ 565,015
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

GC/CM:	Skanska
Date Range:	8/1/2008 - 6/30/2022
As of:	09/19/2022

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation								Total Hours			Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	
Tier II	A Tech Electric Enterprises Inc	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54
	Main Switch Electrical																								
	ARI Products	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6
	Access Flooring																								
	Ashlar Construction LLC	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47
	Masonry																								
	Barrett	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	38	73%	14	27%	52
	Roofing																								
	Cord Contracting Co Inc	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66
	Millwork																								
	Crown Sign Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	1	100%	1
	Signage																								
	Current Fire Protection Inc	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15
	Fire Protection																								
	Eddington Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36
	Security																								
	Fromkin Brothers	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24
	Painting																								
	Garcia Marble & Tile	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10
	Tiling																								
	Giachetti Plumbing & Heating Corp	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	5	12%	36	88%	41
	Plumbing																								
	McKeon Door East	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7
	Overhead Doors																								
	Orange County Ironworks, LLC	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85
	Structural Steel																								
	Pyramid Floor Covering	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7
	Flooring																								
	Ruttura & Sons	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	110	43%	143	57%	253
	Excavation/Foundation																								
	Transcontinental Contracting Inc	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28
	Misc Metals																								
	United Air Conditioning Corp	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21
	HVAC																								
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925		176,355	391		362		753
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%		100%	52%		48%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	4/1/2022 - 6/30/2022
As of :	09/19/2022

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount					
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	6/30/2022	Project End: In Progress
	Project Start: 10/1/2016	

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 192,257,500

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 192,257,500	\$ 192,257,500
Direct Spend Grand Total					\$ -	\$ 192,257,500	\$ 192,257,500
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 192,257,500	\$ 192,257,500
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: Civetta Cousins
Trade: Excavation
Address: 1100 East 156th Street Bronx, NY 10474
As of Date: 6/30/2022
Project: Phase 2 Below Grade
Contract:
Telephone: 718-991-5100
Project Start: 10/1/2016
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 42,120	\$ 107,809	\$ 107,809
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 91,800	\$ 123,827	\$ 123,827
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	\$ 177,965	\$ 191,908	\$ 191,908
NON:							
Eagle One Roofing Contractors Inc	NON	No	Waterproofing	Yes	\$ 177,900	\$ 179,381	\$ 179,381
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	\$ 425,000	\$ 503,308	\$ 503,308
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	\$ 660,000	\$ 733,875	\$ 733,875
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 12,500,000	\$ 14,345,787	\$ 14,345,787

Tier III Grand Total	\$ 14,074,785	\$ 16,185,895	\$ 16,185,895
MWL Tier III Total	\$ 311,885	\$ 423,544	\$ 423,544
Non-MWL Tier III Total	\$ 13,762,900	\$ 15,762,351	\$ 15,762,351
MWL % of Tier II	0%	1%	1%

Date: 6/30/2022

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Par Environmental Corp	Contract:	
Trade:	Protection	Telephone:	854-369-7500
Address:	313 Spook Rock Road, Suffern, New York 10901	Project Start:	10/1/2016
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	\$ 33,672	\$ 33,672	\$ 33,672
Tier III Grand Total					\$ 33,672	\$ 33,672	\$ 33,672
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 33,672	\$ 33,672	\$ 33,672
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Cives Corp	Project:	Phase 2 Below Grade
Trade:	Structural Steel	Contract:	
Address:	8 Church Street, Gouverneur, NY 13642	Telephone:	315-287-2200
As of Date:	6/30/2022	Project Start:	10/1/2016
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,806,000	\$ 16,806,000	\$ 16,806,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Misc Steel	Yes	\$ 500,000	\$ 660,849	\$ 660,849
Commonwealth Metal Co	W-ESD	No	Material	Yes	\$ 1,750,000	\$ 1,779,435	\$ 1,779,435
Ryan Biggs/ Clark Davis	W-ESD	No	Engineering	Yes	\$ 40,000	\$ 157,025	\$ 157,025
NON:							
JF Stearns	NON	No	Steel Erection	Yes	\$ 8,790,000	\$ 9,518,513	\$ 9,518,513
The Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 556,000	\$ 570,749	\$ 570,749
Tier III Grand Total					\$ 11,636,000	\$ 12,686,571	\$ 12,686,571
MWL Tier III Total					\$ 2,290,000	\$ 2,597,309	\$ 2,597,309
Non-MWL Tier III Total					\$ 9,346,000	\$ 10,089,262	\$ 10,089,262
MWL % of Tier II					14%	15%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2022
As of :	09/19/2022

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total				
Tier I (Direct)	Lend Lease (US) Construction LMB Inc Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392	14	67%	7	33%	21
Tier II	ASR Electrical Contracting Inc Electrical	545	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	545	22%	1,886	78%	2,431	4	18%	18	82%	22
	ASR Electrical Electrical	0	0%	0	0%	0	0%	48	2%	0	0%	0	0%	0	0%	48	2%	1,991	98%	2,039	1	20%	4	80%	5
	Cives Steel Street Structures	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526	32	25%	98	75%	130
	Civetta Cousins JV, LLC Structural Steel	9,070	39%	0	0%	0	0%	0	0%	514	2%	0	0%	0	0%	9,584	41%	13,959	59%	23,542	226	39%	356	61%	582
	Civetta Cousins JV Street Structures	98,589	36%	2,192	1%	368	0%	2,568	1%	3,526	1%	0	0%	0	0%	107,243	39%	169,744	61%	276,986	17	38%	28	62%	45
	J D'Annunzio & Sons Utility	5,493	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,596	25%	16,475	75%	22,071	135	54%	114	46%	249
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
Total Hours		147,250		4,754		376		2,841		4,499		0		68		159,788		279,746		439,534	583		821		1,404
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		64%		100%	42%		58%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	4/1/2022 - 6/30/2022
As of :	09/19/2022

**Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount							
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	Total					
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0		0	0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%		0%	

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Columbia Business School Above Grade
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 6/30/2022	Project Start: 1/1/2018 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 13,228,903	\$ 13,548,457	\$ 5,996,545

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 2,765	\$ 2,765
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ 30,000	\$ 34,651	\$ 34,651
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 663	\$ 663
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ 11,671	\$ 19,514	\$ 19,514
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ 90,918	\$ 201,748	\$ 201,748
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	\$ -	\$ 4,650	\$ 4,650
Crown Sign Systems	W	No	Signs	Yes	\$ -	\$ 2,390	\$ 2,390
NON:							
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ 250,787	\$ 250,787	\$ 182,190
American Electrical Testing Co LLC	NON	No	Electrical Testing	Yes	\$ 22,500	\$ 22,500	\$ 675
DAL Electrical Corp	NON	No	Electrical	Yes	\$ 8,907	\$ 8,907	\$ 8,907
Empire Office Inc	NON	No	Furniture	Yes	\$ 12,530,412	\$ 12,550,407	\$ 5,355,187
Jacobs Engineering	NON	No	Engineering	Yes	\$ 283,709	\$ 283,709	\$ 17,439
Jaros Baum & Bolles	NON	No	Engineering	Yes	\$ -	\$ 5,000	\$ 5,000
Central Moving & Storage Co	NON	No	Moving and Storage	Yes	\$ -	\$ 160,766	\$ 160,766

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ 13,228,903	\$ 13,548,457	\$ 5,996,545
	MWL Direct Spend Total	\$ 132,588	\$ 266,381	\$ 266,381
	Non-MWL Direct Spend Total	\$ 13,096,315	\$ 13,282,076	\$ 5,730,164
	MWL % of Total	1%	2%	4%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Columbia Business School Above Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:** _____
As of Date: 6/30/2022 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 302,846,202	\$ 405,595,438	\$ 398,825,828

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction	Yes	\$ 302,846,202	\$ 405,595,438	\$ 398,825,828

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 302,846,202	\$ 405,595,438	\$ 398,825,828
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 302,846,202	\$ 405,595,438	\$ 398,825,828
MWL % of Total	0%	0%	0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	6/30/2022	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 405,595,438	\$ 398,825,828

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Almar Plumbing	NON	No	Plumbing	Yes	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,212,530	\$ 5,212,530
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329
Cives	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000
Concrete Industries Inc.	NON	No	Early Sitework	Yes	\$ 891,871	\$ 310,868	\$ 310,868
DFB Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,525,019	\$ 1,525,019
F.W Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,915,689	\$ 6,915,689
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,321,796	\$ 1,321,796
Global BMU, LLC	NON	No	Window Washing Equipment	Yes	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 2,045,731	\$ 2,045,731
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336
Jacobson & Company	NON	No	Rough Carpentry	Yes	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217
Jacobson & Company	NON	No	Specialty Ceilings/GFRG	Yes	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,595,867	\$ 2,344,344
Poltrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 370,332	\$ 370,332
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,751,642	\$ 2,751,642
Performance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 87,068	\$ 87,068
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 5,044,492	\$ 4,907,939
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,049,791	\$ 10,049,791
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 3,449,334	\$ 3,449,334
Spectrum Painting	NON	No	Paint	Yes	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 877,878	\$ 877,878
Transel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	\$ 176,170	\$ 205,427	\$ 205,427
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	\$ 899,812	\$ 1,149,017	\$ 1,149,017
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	\$ 308,675	\$ 80,445	\$ 80,445
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	\$ 634,418	\$ 638,342	\$ 638,342
Turner Logistics - Light Fixtures 1472	NON	No	Equipment	Yes	\$ 3,544,297	\$ 3,726,088	\$ 3,726,088
Turner Logistics - Outdoor AHU's - 1215	NON	No	Equipment	Yes	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 2,413,235	\$ 2,720,832	\$ 2,720,832
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,694,138	\$ 5,694,138
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	\$ 10,550,000	\$ 12,087,999	\$ 11,483,237
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 1,089,081	\$ 1,089,081
Wolkow Braker Roofing	NON	No	Roofing	Yes	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	\$ 16,674,277	\$ 18,169,704	\$ 18,169,704
Tier II Grand Total					\$ 310,219,982	\$ 351,675,171	\$ 350,682,333
MWL Tier II Total					\$ 58,562,805	\$ 68,688,353	\$ 68,688,353
Non-MWL Tier II Total					\$ 251,657,177	\$ 282,986,818	\$ 281,993,980
MWL % of Tier II					19%	17%	17%

If there is no Original Plan then

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Bamco Inc.	Contract:	
Trade:	Carpentry	Telephone:	732-302-0889
Address:	30 Baekeland Ave - Middlesex NJ 08846	Project Start:	1/1/2018
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 1,787,170	\$ 1,758,990	\$ 1,758,990

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Park Ave Building Supplies, LLC	M-ESD	No	Material supplier	Yes	\$ 125,000	\$ 150,000	\$ 149,959	
NON:								
Sloan & Company	NON	No	Framing/Sheathing	Yes	\$ 850,000	\$ 971,701	\$ 923,116	
ARW Inc	NON	No	Sub Tier Installing Contractor - Barrier	Yes	\$ 280,000	\$ 280,000	\$ 266,000	
					Tier III Grand Total	\$ 1,255,000	\$ 1,401,701	\$ 1,339,075
					MWL Tier III Total	\$ 125,000	\$ 150,000	\$ 149,959
					Non-MWL Tier III Total	\$ 1,130,000	\$ 1,251,701	\$ 1,189,116
					MWL % of Tier III	7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Concrete Industries One Corp	Contract:
Trade: Concrete Industries One Corp	Telephone: 732-367-2020
Address: 300 Boulevard of the Americas, Lakewood, NJ 08701	Project Start: 1/1/2018
As of Date: 6/30/2022	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Concrete Industries One Corp	NON	No	Concrete Industries One Corp	\$ 8,619,000	\$ 8,647,247	\$ 8,647,247

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
US Concrete	W	No	Concrete	Yes		\$ 10,997	\$ 10,997	
JMJ Pro Trucking	M	No	Trucking	Yes		\$ 23,565	\$ 23,565	
NON:								
HD Supply	NON	No	Supplies	Yes		\$ 6,784	\$ 6,784	
					Tier III Grand Total	\$ -	\$ 41,346	\$ 41,346
					MWL Tier III Total	\$ -	\$ 34,562	\$ 34,562
					Non-MWL Tier III Total	\$ -	\$ 6,784	\$ 6,784
					MWL % of Tier III	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Champion Metal & Glass	Project: Columbia Business School Above Grade
Trade:	Ornamental Metal	Contract:
Address:	130 Motor Parkway	Telephone: 631-254-2560
As of Date:	6/30/2022	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass	NON	No	Ornamental Metal	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Mainsource Metal	M	No	Metal Supplier	Yes	\$ 59,450	\$ 137,078	\$ 137,078
The Steel Supply Co.	W	No	Steel Supply	Yes	\$ 6,520	\$ 6,520	\$ 6,520

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 65,970	\$ 143,598	\$ 143,598
MWL Tier III Total	\$ 65,970	\$ 143,598	\$ 143,598
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	0%	0%	0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Egg Electric Inc	Contract:	
Trade:	Electrical Fitout AG	Telephone:	212-570-5049
Address:	35 W 45 Street 4th Floor NY NY 10038	Project Start:	1/1/2018
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 13,950,000	\$ 15,914,207	\$ 15,914,207

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
IAR Insulation	W-ESD	No	Insulators	Yes	\$ 15,000	\$ 24,876	\$ 24,876
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 15,000	\$ 24,876	\$ 24,876
MWL Tier III Total	\$ 15,000	\$ 24,876	\$ 24,876
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	0%	0%	0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	F.W. Sims LLC	Contract:	
Trade:	HVAC	Telephone:	631-491-1441
Address:	101 Otis Street, West Babylon, NY 11704	Project Start:	1/1/2018
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 308,675	\$ 80,445	\$ 80,445

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
IAR Insulation	W	No	Insulation	Yes	\$ 1,650,000	\$ 1,512,350	\$ 1,512,350	
New York Plumbing Supply	M	No	Supplier	Yes	\$ 3,000,000	\$ 40,783	\$ 40,783	
NON:								
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 1,331,993	\$ 1,331,993	
Airpath Testing Services	NON	No	Testing & Balancing	Yes	\$ 275,000	\$ 294,950	\$ 194,950	
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	\$ 3,050	\$ 3,050	\$ 3,050	
Carrier Enterprises, LLC	NON	No	Supplier	Yes	\$ 7,118	\$ 49,381	\$ 49,381	
Clearly Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545	
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	\$ 120,000	\$ 144,689	\$ 144,689	
Core Tech	NON	No	Supplier	Yes	\$ 12,800	\$ 49,500	\$ 46,200	
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	\$ 21,100	\$ 38,750	\$ 29,650	
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	\$ 26,833	\$ 381,219	\$ 345,935	
Geocomp Engineering	NON	No	Enginerring	Yes	\$ 3,900	\$ 10,380	\$ 10,380	
Gotham Pipe Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 491,658	\$ 369,426	
GrippleInc.	NON	No	Supplier	Yes	\$ 3,900	\$ 45,987	\$ 45,987	
I & I Systems, Inc.	NON	No	Supplier	Yes	\$ 6,175	\$ 31,260	\$ 31,190	
Ideal Supply	NON	No	Supplier	Yes	\$ 7,729	\$ 531,382	\$ 459,190	
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 13,263	\$ 12,527	
Interstate chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188	
J.T. Lynne Representatives	NON	No	Supplier	Yes	\$ 9,205	\$ 53,955	\$ 53,870	
John's Insulation, Inc	NON	No	Supplier	Yes	\$ 1,690,000	\$ 1,598,220	\$ 1,559,762	
LP Gans Sales Company	NON	No	Equipment supplier	Yes	\$ 126,000	\$ 140,536	\$ 135,911	
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,315	\$ 35,315	
Mason East, Inc.	NON	No	Supplier	Yes	\$ 32,000	\$ 32,030	\$ 32,030	
Mechanical Technologies	NON	No	Equipment supplier	Yes	\$ 76,000	\$ 83,615	\$ 72,665	
Metro Air Products	NON	No	Supplier	Yes	\$ 2,574	\$ 2,574	\$ 2,574	
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 13,449	\$ 12,347	
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	\$ 1,813	\$ 7,039	\$ 6,944	
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	\$ 435,000	\$ 439,750	\$ 439,750	
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	\$ 205,000	\$ 205,000	\$ 205,000	
					Tier III Grand Total	\$ 7,820,848	\$ 7,609,811	\$ 7,211,582
					MWL Tier III Total	\$ 4,650,000	\$ 1,553,133	\$ 1,553,133
					Non-MWL Tier III Total	\$ 3,170,848	\$ 6,056,678	\$ 5,658,449
					MWL % of Tier II	1506%	1931%	1931%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Global BMU, LLC
Trade: Facade access equipment
Address: 65 West 36th street, New York NY 10018
As of Date: 6/30/2022

Project: Columbia Business School Above Grade
Contract: Final Schedule M as of 11/4/2020
Telephone: 646-741-2455
Project Start: 1/1/2018
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Global BMU, LLC	NON	No	Facade access equipment	\$ 3,010,000	\$ 3,341,777	\$ 3,341,777

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Specialty Steel	L	No	Metal fabrication	Yes	\$ 295,000	\$ 258,374	\$ 258,374
NON:							
Atech BCN	NON	No	BMU manufacturer	Yes	\$ 330,000	\$ 446,250	\$ 446,250
Rostek	NON	No	Davits	Yes	\$ 125,000	\$ 220,540	\$ 220,540
Thaler	NON	No	Pull-in anchors	Yes	\$ 16,400	\$ 72,440	\$ 72,440
Canal Rubber	NON	No	EPDM Sheets	Yes	\$ 2,857	\$ 1,425	\$ 1,425
Lightning Bolt	NON	No	BBM Bolts	Yes	\$ 26,944	\$ 32,500	\$ 32,500
Emco Industrial Plastics	NON	No	Nylon Plates	Yes	\$ 7,960	\$ 3,930	\$ 3,930
Eagle Metals	NON	No	Track	Yes	\$ 129,500	\$ 129,000	\$ 129,000

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 933,661	\$ 1,164,459	\$ 1,164,459
MWL Tier III Total	\$ 295,000	\$ 258,374	\$ 258,374
Non-MWL Tier III Total	\$ 638,661	\$ 906,085	\$ 906,085
MWL % of Tier III	10%	8%	8%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	HB Communications, Inc.	Contract:	
Trade:	Audio Visual	Telephone:	732-275-2094
Address:	60 Dodge Ave North Haven, CT 06473	Project Start:	1/1/2018
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
HB Communications, Inc.	NON	No	Audio Visual	\$ 3,107,892	\$ 3,694,879	\$ 3,694,879

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Touchtel	W	No	Audio Visual	No	\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
NON:							
Tier III Grand Total					\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
MWL Tier III Total					\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					81%	45%	45%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Heritage Mechanical Services	Project: Columbia Business School Above Grade
Trade:	HVAC	Contract:
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	
As of Date:	6/30/2020	Project Start: 1/1/2018
		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 634,418	\$ 638,342	\$ 638,342

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Harry Brianum Jr. Inc.	W	No	Steel Pruchases	Yes	\$ 69,587	\$ 85,487	\$ 85,487
Mate Matura	W	No	Insulation	Yes	\$ 750,000	\$ 750,000	\$ 750,000
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 1,386	\$ 20,420	\$ 20,420
Independent Testing & Balancing	MWL Designation	No	Testing & Balancing	Yes	\$ 127,000	\$ 142,136	\$ 142,136
NON:							
Tier III Grand Total					\$ 947,973	\$ 998,043	\$ 998,043
MWL Tier III Total					\$ 947,973	\$ 998,043	\$ 998,043
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					149%	156%	156%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Above Grade	
Company Name:	Island International Enterprises, LLC		Contract:		
Trade:	Spray Fireproofing		Address:	1101 Scott Avenue, Calverton NY 11933	
Address:	1101 Scott Avenue, Calverton NY 11933		Telephone:	631-208-3500	
As of Date:	6/30/2022	Project Start:	1/1/2018	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 82,282	\$ 82,282
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	\$ 27,000	\$ 138,643	\$ 138,643
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	\$ 210,000	\$ 216,000	\$ 177,623
Naughton Energy Corp	W	No	Fuel Supplier	Yes	\$ 6,000	\$ 24,073	\$ 24,073
Tier III Grand Total					\$ 264,000	\$ 460,998	\$ 422,621
MWL Tier III Total					\$ 264,000	\$ 460,998	\$ 422,621
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					1%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Jaconsen and Company **Project:** Columbia Business School Above Grade
Trade: Carpentry **Contract:**
Address: 1079 East Grand Street, Elizabeth NJ 07207 **Telephone:** (908) 355-5200
As of Date: 6/30/2022 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jaconsen and Company	NON	No	Carpentry	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 1,126,113	\$ 1,671,838	\$ 1,669,042
Park Ave	M	No	Material supplier	Yes	\$ 232,500	\$ 305,286	\$ 305,286
X-Cell Insulation	M	No	Subcontractor	Yes	\$ 340,000	\$ 382,336	\$ 355,629
Eastport Signs	M	No	Signage	Yes	\$ 30,000	\$ 1,500	\$ 1,500

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,728,613	\$ 2,360,960	\$ 2,331,457
MWL Tier III Total	\$ 1,728,613	\$ 2,360,960	\$ 2,331,457
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	21%	27%	26%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Jacson and Company	Contract:	
Trade:	Carpentry - Specialty Ceilings	Telephone:	(908) 355-5200
Address:	1079 East Grand Street, Elizabeth NJ 07207		
As of Date:	6/30/2022	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Jacson and Company	NON	No	Carpentry - Specialty Ceilings	\$ 1,695,000	\$ 2,045,731	\$ 2,045,731

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 15,000	\$ 59,934	\$ 59,934
Park Ave	M	No	Material supplier	Yes	\$ 75,000	\$ 46,895	\$ 46,895

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 90,000	\$ 106,829	\$ 106,829
MWL Tier III Total	\$ 90,000	\$ 106,829	\$ 106,829
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	5%	5%	5%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: JEM Architecturals, Inc.	Contract:
Trade: Ornamental Metals	Address: 37 Cuff Street, New Rochelle NY 10801
As of Date: 6/30/2022	Telephone: 914-365-1500
Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
JEM Architecturals, Inc.	NON	No	Ornamental Metals	\$ 1,610,000	\$ 1,525,019	\$ 1,525,019

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Prisma	W	No	Mirrors	Yes	\$ 20,500	\$ 16,077	\$ 16,077
Interstate Sales ,Inc.	W	No	Steel	Yes	\$ 30,000	\$ 29,639	\$ 29,639
HB Steel	W	No	Steel	Yes	\$ 90,000	\$ 54,779	\$ 54,779
Tier III Grand Total					\$ 140,500	\$ 100,495	\$ 100,495
MWL Tier III Total					\$ 140,500	\$ 100,495	\$ 100,495
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					9%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Above Grade	
Company Name:	PJ Mechanical Corp		Contract:		
Trade:	HVAC Work		Telephone:	212-243-2555	
Address:	55 Bond Street		Project Start:	1/1/2018	
As of Date:	6/30/2020		Project End:	In Progress	

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 3,544,297	\$ 3,726,088	\$ 3,726,088

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hairy Brainum	W	No	Supplier	Yes	\$ 400,000	\$ 400,000	\$ 400,000
International Asbestos Removal	W	No	Insulation	Yes	\$ 1,850,000	\$ 1,833,380	\$ 1,833,380
Tier III Grand Total					\$ 2,250,000	\$ 2,233,380	\$ 2,233,380
MWL Tier III Total					\$ 2,250,000	\$ 2,233,380	\$ 2,233,380
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					63%	60%	60%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Platinum	Contract:	
Trade:	Terrazzo	Telephone:	212-535-9700
Address:	120 Broadway, New York NY	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Platinum	NON	No	Terrazzo	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Arim Inc	W	No	Supply Aggregate for Terrazzo Flooring	Yes	\$ 46,541	\$ 168,126	\$ 168,126
Park Avenue Building & Roofing Supply	M-ESD	No	Setting Material for Precast Terrazzo	Yes	\$ 66,352	\$ 72,575	\$ 72,575

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 112,893	\$ 240,701	\$ 240,701
	MWL Tier III Total	\$ 112,893	\$ 240,701	\$ 240,701
	Non-MWL Tier III Total	-	-	-
	MWL % of Tier II	2%	3%	3%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Safway Atlantic, LLC Project: Columbia Business School Above Grade
Trade: Hoist & Protection Contract:
Address: 700 Commercial Ave, Carlstadt NJ 07072 Telephone: 201-636-5500
As of Date: 6/30/2020 Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 16,674,277	\$ 18,169,704	\$ 18,169,704

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JMD Building Supply	W-ESD	No	Lumber Supply	Yes	\$ 47,500	\$ 188,994	\$ 188,994
NYC Supply Co.	W	No	Paint Supply	Yes	\$ 47,500	\$ 36,889	\$ 36,889
Turtle & Hughes	W-ESD	No	Electrical	Yes	\$ 10,000	\$ 15,524	\$ 15,524
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier III Grand Total	\$ 105,000	\$ 241,407	\$ 241,407
	MWL Tier III Total	\$ 105,000	\$ 241,407	\$ 241,407
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	1%	1%	1%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Scanga Woodwork	Contract:	
Trade:	Millwork	Telephone:	845-265-9115
Address:	22 Corporate Park West Cold Spring NY 10516	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Scanga Woodwork	NON	No	Millwork	\$ 6,501,493	\$ 6,915,689	\$ 6,915,689

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
YFD Millwork	M	No	Millwork	Yes	\$ 335,000	\$ 335,713	\$ 335,713
Eco	M-ESD	No	Fabric Panels	Yes	\$ 44,000	\$ 64,870	\$ 64,870
AJ Contract Furniture	M	No	Fabric Panels	Yes	\$ 27,038	\$ 65,016	\$ 65,016
NON:							
Tier III Grand Total					\$ 406,038	\$ 465,599	\$ 465,599
MWL Tier III Total					\$ 406,038	\$ 465,599	\$ 465,599
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					6%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Schneider Electric	Contract:
Trade: Building Management System	Telephone: 609-865-1502
Address: 210 Meadowlands Parkway, Secaucus NJ 07094	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech Engineering	W	No	BIM Coordinatiior	Yes	\$ 15,000	\$ 85,213	\$ 76,691
Kane Communications	W	No	Electrician	Yes	\$ 790,000	\$ 874,700	\$ 834,918
Olive Controls, Inc.	M	No	Electrician	Yes	\$ 290,000	\$ 595,000	\$ 570,464
Argent Associates	MW-ESD	No	Material Supplier	Yes	\$ 100,000	\$ 95,861	\$ 95,861
NON:							
LV Solutions Inc.	NON	No	Electrician	Yes	\$ 21,800	\$ 94,627	\$ 89,896
Tier III Grand Total					\$ 1,216,800	\$ 1,745,401	\$ 1,667,830
MWL Tier III Total					\$ 1,195,000	\$ 1,650,774	\$ 1,577,934
Non-MWL Tier III Total					\$ 21,800	\$ 94,627	\$ 89,896
MWL % of Tier III					28%	38%	36%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Sherland & Farrington Inc	Contract:	
Trade:	Resilent Flooring	Telephone:	212-206-7500
Address:	253 West 28th Street, New York, NY 10001	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sherland & Farrington Inc	NON	No	Resilent Flooring	\$ 9,290,000	\$ 9,601,435	\$ 9,601,435

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
ProCarpet	W-ESD	No	Flooring Materials	Yes		\$ 1,010,755	\$ 1,010,755
NON:							
Tier III Grand Total					\$ -	\$ 1,010,755	\$ 1,010,755
MWL Tier III Total					\$ -	\$ 1,010,755	\$ 1,010,755
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					0%	11%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Sloan & Company	Contract:	
Trade:	Carpentry	Address:	49 Bloomfield Avenue - Miuntain Lakes, NJ 07046
Address:	49 Bloomfield Avenue - Miuntain Lakes, NJ 07046	Telephone:	(973) 227-3555
As of Date:	6/30/2022	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sloan & Company	NON	No	Carpentry	\$ 850,000	\$ 971,701	\$ 923,116

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Ave Building Supplies	M	No	Materials Supplier	Yes	\$ 125,000	\$ 149,959	\$ 149,959
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 125,000	\$ 149,959	\$ 149,959
MWL Tier III Total	\$ 125,000	\$ 149,959	\$ 149,959
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	15%	15%	16%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Spectrum Painting Corp. **Project:** Columbia Business School Above Grade
Trade: Resinous Flooring **Contract:**
Address: 5 N. Greenwich Rd monk, NY 10504 **Telephone:** 914-723-4800
As of Date: 6/30/2022 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Painting	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Claridge	W	No	Supplier	Yes	\$ 400,000	\$ 256,527	\$ 256,527
Platinum Supply	W	No	Supplier	Yes	\$ 10,000	\$ 887	\$ 887
Manhattan Painting & Decorating	W	No	Painting	Yes	\$ 100,000	\$ 215,324	\$ 215,324
Commodore Painting	W	No	Carpentry	Yes	\$ 250,000	\$ 257,900	\$ 257,900
NON:							
Tier III Grand Total					\$ 760,000	\$ 730,638	\$ 730,638
MWL Tier III Total					\$ 760,000	\$ 730,638	\$ 730,638
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					25%	18%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Spectrum Painting Corp.	Contract:
Trade: Resinous Flooring	Telephone: 914-723-4800
Address: 5 N. Greenwich Rd monk, NY 10504	Project Start: 1/1/2018
As of Date: 6/30/2022	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Resinous Flooring	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 162,765	\$ 585,446	\$ 585,446
NON:							
Tier III Grand Total					\$ 162,765	\$ 585,446	\$ 585,446
MWL Tier III Total					\$ 162,765	\$ 585,446	\$ 585,446
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					1%	5%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Unity Electric **Project:** Columbia Business School Above Grade
Trade: Electrical **Contract:**
Address: 65-45 Fresh Meadow Lane Flushing, NY 11365 **Telephone:** 718-593-4300
As of Date: 6/30/2022 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unity Electric	NON	No	Electrical	#REF!	#REF!	#REF!

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W	No	Electrical	Yes	\$ 8,457	\$ 286,979	\$ 286,088
Weltman Lighting	W	No	Electrical	Yes	\$ 310,000	\$ 382,969	\$ 353,479
J&M Electric Corp.	W	No	Electrical	Yes	\$ 141,678	\$ 235,278	\$ 235,278

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$	460,135	\$	905,226	\$	874,845
MWL Tier III Total	\$	460,135	\$	905,226	\$	874,845
Non-MWL Tier III Total	\$	-	\$	-	\$	-
MWL % of Tier II		0%		0%		0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Wolkow Braker Roofing	Contract:	
Trade:	Roofing	Telephone:	718-384-3456
Address:	151 Herricks Rd Garden City Park, NY 11040	Project Start:	1/1/2018
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Wolkow Braker Roofing	NON	No	Roofing	\$ 1,347,661	\$ 1,321,796	\$ 1,321,796

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Holbrook Plastic Pipe Supply	W	No	Material Supplier	Yes	\$ 548,500	\$ 270,666	\$ 270,666
Tier III Grand Total					\$ 548,500	\$ 270,666	\$ 270,666
MWL Tier III Total					\$ 548,500	\$ 270,666	\$ 270,666
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					41%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Woodworks Construction	Contract:	
Trade:	Carpentry - Wood Flooring	Telephone:	212-888-7311
Address:	322 'th Ave	Project Start:	1/1/2018
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction	NON	No	Carpentry - Wood Flooring	\$ 11,000,000	\$ 14,016,217	\$ 14,016,217

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Park Avenue Building & Roofing	M-ESD	No	Material Supplier	Yes	\$ 104,000	\$ 93,411	\$ 93,411	
Non-MWL:								
Alleghany Mountain Hardwood Flooring	NON	No	Material Supplier	Yes	\$ 225,000	\$ 243,336	\$ 243,336	
					Tier III Grand Total	\$ 329,000	\$ 336,747	\$ 336,747
					MWL Tier III Total	\$ 104,000	\$ 93,411	\$ 93,411
					Non-MWL Tier III Total	\$ 225,000	\$ 243,336	\$ 243,336
					MWL % of Tier II	1%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Zwicker Electric	Contract:	
Trade:	Electricians	Telephone:	212-477-8400
Address:	360 Park Ave South	Project Start:	1/1/2018
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 1,476,000	\$ 1,748,752	\$ 1,748,752

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 77,213	\$ 77,213
Benfield Electric	L	No	Supplier	Yes	\$ 500,000	\$ 656,487	\$ 572,731
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 16,221
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 105,178	\$ 102,892
Turtle and Hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 1,238,851	\$ 1,173,287
Hailey Insulation	W-ESD	No	Fire Stopping	Yes	\$ 50,000	\$ 50,000	\$ 28,853
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,125,000	\$ 2,157,729	\$ 1,971,197
MWL Tier III Total	\$ 1,125,000	\$ 2,157,729	\$ 1,971,197
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	76%	123%	113%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: Columbia Business School Below Grade
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 6/30/2022 Project Start: 1/1/2018 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 746,487	\$ 746,487

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Mamais Contracting Corp	WL-ESD	No	Contracting	Yes	\$ 199,790	\$ 354,941	\$ 354,938	
Green girl Printing and Messenger Inc.	W-ESD	No	Printing and Messenger	Yes	\$ -	\$ 1,056	\$ 1,056	
Scrub clean Maintenance Corp.	MW-ESD	No	Cleaning	Yes	\$ 15,480	\$ 15,480	\$ 15,480	
King Rose of NY Inc.	L-ESD	No	General Contractor	Yes	\$ 47,829	\$ 93,237	\$ 23,386	
Watson Plumbing & Heating	ML	No	Plumbing and Heating	Yes	\$ -	\$ 310	\$ 310	
NON:								
American Electrical Testing Co LLC	NON	No	Testing	Yes	\$ 6,000	\$ 21,150	\$ 21,150	
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ 12,000	\$ 12,000	\$ 10,875	
Dal Electrical Corp	NON	No	Electrical	Yes	\$ 1,353	\$ 1,353	\$ 1,353	
Darci Plumbing Co Inc.	NON	No	Plumbing	Yes	\$ 135,965	\$ 315,086	\$ 146,691	
Hellman Construction Co Inc.	NON	No	General Contractor	Yes	\$ 4,852	\$ 4,852	\$ 4,852	
Jacobs Engineering New York	NON	No	Engineering	Yes	\$ -	\$ 559	\$ 559	
LIro Engineers Inc	NON	No	Engineering	Yes	\$ 249,588	\$ 249,588	\$ 140,565	
Stoncor Group	NON	No	Flooring	Yes	\$ 1,300	\$ 1,300	\$ 1,300	
Acid Waste Mgt Inc	NON	No	Waste Management	Yes	\$ -	\$ 23,972	\$ 23,972	
					Direct Spend Grand Total	\$ 674,157	\$ 1,094,884	\$ 746,487
					MWL Direct Spend Total	\$ 263,099	\$ 465,024	\$ 395,170
					Non-MWL Direct Spend Total	\$ 411,058	\$ 629,860	\$ 351,317
					MWL % of Total	39%	42%	53%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	6/30/2022	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,333,398

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Locksmith	Yes	\$ -	\$ 1,963	\$ 1,963
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,365	\$ 5,365
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 38,179	\$ 38,179
Egg Electric	W	No	Electric	Yes	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,818,387	\$ 1,818,387
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 83,427	\$ 83,427
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 511,514	\$ 511,514
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,373,680	\$ 3,373,680
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 76,521
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 443,494	\$ 443,494
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	\$ 84,120	\$ 84,442	\$ 84,442
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 15,556
NON:							
<u>See Next page</u>							

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	6/30/2022	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,333,398

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
<i>NON:</i>								
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 7,792,989	\$ 7,792,989	
Arbon	NON	No	Loading Dock Equipment	Yes	\$ 243,000	\$ 501,005	\$ 501,005	
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,552,577	\$ 1,552,577	
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 38,700	\$ 31,221	\$ 31,221	
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,648,220	\$ 5,648,220	
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,654,633	\$ 1,654,633	
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 10,343,841	\$ 10,343,841	
Platinum Maintenance Services	NON	No	Terrazzo	Yes	\$ -	\$ 215,283	\$ 215,283	
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,813,181	\$ 1,813,181	
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 6,148,948	\$ 6,148,948	
Safway	NON	No	Hoisting & Protection	Yes	\$ 40,000	\$ 58,396	\$ 58,396	
Scanga Woodworking	NON	No	Millwork	Yes	\$ 78,256	\$ 77,626	\$ 77,626	
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,735,351	\$ 1,735,351	
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,992,368	\$ 1,992,368	
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 109,050	\$ 109,050	
Spectrum Painting Corp.	NON	No	Painting	Yes	\$ 511,944	\$ 684,106	\$ 684,106	
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 104,773	\$ 104,773	
Transel Elevator	NON	No	Elevators	Yes	\$ 596,900	\$ 620,813	\$ 620,813	
Turner Logistics - AHU 1221	NON	No	Equipment - AHU	Yes	\$ 582,706	\$ 577,606	\$ 577,606	
Turner Logistics - CRAC Units 1307	NON	No	Equipment - CRAC	Yes	\$ 534,039	\$ 531,954	\$ 531,954	
Turner Logistics - Light Fixtures - 1472	NON	No	Equipment	Yes	\$ 352,485	\$ 410,940	\$ 410,940	
Turner Logistics - Switchgear 1220	NON	No	Equipment - Switchgear	Yes	\$ 3,392,505	\$ 3,610,773	\$ 3,610,773	
Turner Logistics ATS/Light Fixtures 1407	NON	No	Equipment	Yes	\$ 598,192	\$ 545,049	\$ 545,049	
United Structural Works	NON	No	Misc. Metal	Yes	\$ -	\$ 436,225	\$ 436,225	
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 51,049	\$ 53,643	\$ 53,643	
Wolkow Braker Roofing Corp.	NON	No	Roofing	Yes	\$ 2,377,108	\$ 2,484,578	\$ 2,484,578	
Zwicker Electric Corp	NON	No	Electric	Yes	\$ 15,320,723	\$ 16,318,034	\$ 16,318,034	
					Tier II Grand Total	\$ 77,616,409	\$ 90,209,324	\$ 90,036,548
					MWL Tier II Total	\$ 18,190,871	\$ 24,156,141	\$ 23,983,365
					Non-MWL Tier II Total	\$ 59,425,538	\$ 66,053,183	\$ 66,053,183
					MWL % of Tier I	17%	24%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
 Company Name: Bamco Inc. Project: Columbia Business School Below Grade
 Trade: Carpentry Contract:
 Address: 30 Bleakeland Ave - Middlesex NJ 08846 Telephone: (732) 302-0889
 As of Date: 6/30/2022 Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ -	\$ 215,283	\$ 215,283

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Advantage Building Supply	M	No	Sub Tier - Material Supplier	Yes	\$ 42,000	\$ 42,000	\$ 9,467
NON:							
ARW Inc	NON	No	Waterproofing	yes	\$ 136,020	\$ 136,020	\$ 129,219

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

	Tier III Grand Total	\$ 178,020	\$ 178,020	\$ 138,686
	MWL Tier III Total	\$ 42,000	\$ 42,000	\$ 9,467
	Non-MWL Tier III Total	\$ 136,020	\$ 136,020	\$ 129,219
	MWL % of Tier III	0%	20%	4%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Egg Electric Inc **Project:** Columbia Business School Below Grade
Trade: Electrical Fitout AG **Contract:**
Address: 35 W 45 Street 4th Floor NY NY 10038 **Telephone:** 212-570-5049
As of Date: 6/30/2022 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
IAR Insulation	W-ESD	No	Insulators	Yes	\$ 20,000	\$ 32,863	\$ 32,863	
					Tier III Grand Total	\$ 20,000	\$ 32,863	\$ 32,863
					MWL Tier III Total	\$ 20,000	\$ 32,863	\$ 32,863
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	
Company Name:	First Women's Fire Systems Corp	Project: Columbia Business School Below Grade
Trade:	Fire Sprinkler Installation	Contract:
Address:	55 West 59th Street New York, NY 10018	Telephone: 212-570-5049
As of Date:	6/30/2022	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 276,860	\$ 276,860	\$ 276,860

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 276,860	\$ 276,860	\$ 276,860
	MWL Tier III Total	\$ -	\$ -	\$ -
	Non-MWL Tier III Total	\$ 276,860	\$ 276,860	\$ 276,860
	MWL % of Tier III	0%	0%	0%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Heritage Mechanical Services	Contract:	
Trade:	HVAC	Telephone:	516-558-2004
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 596,900	\$ 620,813	\$ 620,813

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Harry Brainum Jr., Inc.	W	No	Steel Purchases	Yes	\$ 48,561	\$ 38,992	\$ 38,992
Mate Matura	W	No	Insulation	Yes	\$ 450,000	\$ 459,770	\$ 459,770
NYC Shanty	W	No	Shanty Purchase	Yes	\$ 6,108	\$ 6,108	\$ 6,108
Shadow Transport	W	No	Storage	Yes	\$ 9,500	\$ 9,500	\$ 9,500
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 924	\$ 13,614	\$ 13,614
Independent Testing & Balancing	W	No	Testing & Balancing	Yes	\$ 28,000	\$ 26,000	\$ 26,000
NON:							
Tier III Grand Total					\$ 543,093	\$ 553,984	\$ 553,984
MWL Tier III Total					\$ 543,093	\$ 553,984	\$ 553,984
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					91%	89%	89%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Island International Enterprises, LLC	Contract:
Trade: Spray Fireproofing	Telephone: 631-208-3500
Address: 1101 Scott Avenue, Calverton NY 11933	Project Start: 1/1/2018
As of Date: 6/30/2022	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 243,000	\$ 501,005	\$ 501,005

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pristine Services inc	W-ESD	No	Labor Supplier	Yes	\$ 190,000	\$ 194,000	\$ 40,946
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 14,000	\$ 22,369	\$ 22,369
Naughton Energy Corp	W-ESD	No	Fuel Supplier	Yes	\$ 4,000	\$ 19,717	\$ 19,717

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 208,000	\$ 236,086	\$ 83,032
	MWL Tier III Total	\$ 208,000	\$ 236,086	\$ 83,032
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	86%	47%	17%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: PJ Mechanical Corp. **Project:** Columbia Business School Below Grade
Trade: HVAC Work **Contract:**
Address: 55 Broad St **Telephone:** 212-243-2555
As of Date: 6/30/2022 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 119,050	\$ 104,773	\$ 104,773

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
John N. Fehlinger	W-ESD	No	Supplier	Yes	\$ 514,667	\$ 536,000	\$ 536,000
IAR	W-ESD	No	Insulation	Yes	\$ 536,000	\$ 605,106	\$ 605,106
Atlantic Concrete Cutting Inc.	W	No	Demolition	Yes	\$ 3,250	\$ 3,250	\$ 3,250

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,053,917	\$ 1,144,356	\$ 1,144,356
MWL Tier III Total	\$ 1,053,917	\$ 1,144,356	\$ 1,144,356
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	885%	1092%	1092%

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Rad and D'Aprile Inc.	Contract:	
Trade:	Masonry	Telephone:	516-826-9218
Address:	2128 Bellmore Ave, Bellmore NY 11710	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rad and D'Aprile Inc.	NON	No	Masonry	\$ 6,600,000	\$ 7,792,989	\$ 7,792,989

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Glenwood Mason Supply	W	No	Supply CMU	Yes	\$ 550,000	\$ 550,000	\$ 517,420
Glenwood Mason Supply	W	No	Supply Rebar & Durawall	Yes	\$ 166,000	\$ 166,000	\$ 164,375
Hailey Insulation	W-ESD	No	Install Firestopping	Yes	\$ 315,000	\$ 315,000	\$ 310,595
Park ave Building Supply	M-ESD	No	supply Rebar and Drywall	Yes	\$ 100,000	\$ 152,000	\$ 151,831
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,131,000	\$ 1,183,000	\$ 1,144,221
MWL Tier III Total	\$ 1,131,000	\$ 1,183,000	\$ 1,144,221
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	17%	15%	15%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company **Project:** Columbia Business School Below Grade
Company Name: Roger & Sons Concrete, Inc. **Contract:**
Trade: Concrete
Address: 1474 Route 55, LaGrangeville, NY 12540 **Telephone:** 845-227-6033
As of Date: 6/30/2022 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Our Rental Pumps	W-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 6,485	\$ 6,485
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 31,562	\$ 31,562
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 515,987	\$ 773,585	\$ 773,585
NON:							
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	\$ 401,862	\$ 506,862	\$ 506,862

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan		Tier III Grand Total	\$ 937,849	\$ 1,318,494	\$ 1,318,494
		MWL Tier III Total	\$ 535,987	\$ 811,632	\$ 811,632
		Non-MWL Tier III Total	\$ 401,862	\$ 506,862	\$ 506,862
		MWL % of Tier III	14%	11%	11%

Date: 6/30/2022

GC/CM: Turner Construction Company
 Date Range: 8/1/2008 - 6/30/2022
 As of: 09/19/2022

Columbia Business School
 SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Hours								Total Hours			Headcount												
		M	W	L	MW	ML	WL	MWL	Hrs	%	Total Hours	Total MWL	Non-MWL	Total											
Tier I (Direct)	Turner Construction Company Construction Management	88,392	60%	329	0%	64	0%	6,854	5%	6,847	5%	94	0%	13,741	9%	116,119	79%	31,125	21%	147,244	159	72%	62	28%	221
Tier II	Almar Plumbing	24,989	28%	785	1%	0	0%	8,275	9%	2,560	3%	0	0%	36,609	41%	53,232	59%	89,841	35	34%	67	66%	102		
	Cives Steel Company	30,230	23%	0	0%	0	0%	0	0%	161	0%	0	0%	30,391	23%	102,097	77%	132,488	49	30%	116	70%	165		
	Island International Enterprises	16,971	80%	0	0%	172	1%	0	0%	767	4%	0	0%	17,910	85%	3,177	15%	21,087	39	75%	13	25%	52		
	Roger & Sons	58,319	41%	26	0%	52	0%	121	0%	2,425	2%	0	0%	61,808	43%	80,899	57%	142,707	210	43%	280	57%	490		
	Safway Atlantic	8,309	53%	0	0%	0	0%	0	0%	265	2%	0	0%	8,574	55%	6,987	45%	15,561	94	52%	87	48%	181		
	Twicker Electric Company	21,371	18%	0	0%	0	0%	0	0%	2,887	2%	0	0%	24,258	20%	96,756	80%	121,013	39	30%	89	70%	128		
	United Structural Works	3,784	12%	534	2%	0	0%	732	2%	933	3%	0	0%	5,983	19%	24,879	81%	30,862	10	53%	9	47%	19		
	Worklow Braker	11,187	32%	0	0%	668	2%	0	0%	0	0%	0	0%	11,855	34%	23,163	66%	35,018	36	46%	43	54%	79		
	F.W. Sims	26,801	63%	0	0%	3	0%	0	0%	0	0%	0	0%	26,804	63%	16,014	37%	42,818	31	42%	43	58%	74		
	PJP Installers Inc	15,987	14%	712	1%	0	0%	0	0%	0	0%	0	0%	16,707	14%	101,367	86%	118,073	19	16%	101	84%	120		
	Post Road Iron Works	3,488	88%	0	0%	0	0%	0	0%	469	12%	0	0%	3,956	100%	4	0%	3,960	49	98%	1	2%	50		
	Rad & D'Aprile	1,038	31%	135	4%	0	0%	0	0%	0	0%	0	0%	1,173	35%	2,132	65%	3,305	9	33%	18	67%	27		
	Heritage Mechanical	22,341	53%	0	0%	0	0%	0	0%	72	0%	0	0%	22,413	53%	19,898	47%	42,311	50	54%	43	46%	93		
	Almar Electric	31,556	56%	0	0%	0	0%	414	1%	79	0%	0	0%	32,049	57%	24,075	43%	56,123	69	69%	31	31%	100		
	PJ Mechanical	16,486	27%	1,886	3%	712	1%	1,603	3%	412	1%	0	0%	23,088	38%	37,768	62%	60,855	38	37%	65	63%	103		
	Curtis Partition	26,061	67%	0	0%	0	0%	305	1%	40	0%	0	0%	26,405	68%	12,306	32%	38,711	50	53%	44	47%	94		
	Concrete Industries	101,008	61%	3,417	2%	1,278	1%	3,566	2%	1,924	1%	968	1%	112,160	68%	53,717	32%	165,876	129	66%	66	34%	195		
	Early Sitework	115	18%	0	0%	0	0%	0	0%	0	0%	0	0%	115	18%	523	82%	638	2	18%	9	82%	11		
	Barco, Inc.	3,683	17%	0	0%	0	0%	0	0%	981	4%	0	0%	4,663	21%	17,642	79%	22,305	16	31%	35	69%	51		
	Champion Metal & Glass	9,768	54%	13	0%	0	0%	1,016	6%	0	0%	0	0%	10,797	59%	7,425	41%	18,222	24	57%	18	43%	42		
	Egg Electric Inc.	45,771	37%	1,995	2%	1,042	1%	4,107	3%	1,970	2%	1,056	1%	55,941	45%	69,337	55%	125,277	57	48%	67	54%	124		
	Transel Elevator, Inc.	12,879	47%	0	0%	0	0%	0	0%	0	0%	0	0%	12,879	47%	14,454	53%	27,333	13	29%	32	71%	45		
	Spectrum Painting	13,314	63%	0	0%	0	0%	0	0%	2,390	11%	0	0%	15,704	75%	5,295	25%	20,999	51	80%	13	20%	64		
	Mamais Construction	8,409	60%	0	0%	0	0%	0	0%	3,664	26%	0	0%	12,080	86%	1,977	14%	14,056	50	89%	6	11%	56		
	Woodworks Construction	1,917	19%	0	0%	0	0%	0	0%	8	0%	0	0%	1,925	20%	7,940	80%	9,865	9	35%	17	65%	26		
	Schneider Electric	5,653	43%	2,636	20%	4	0%	0	0%	0	0%	0	0%	8,293	63%	4,791	37%	13,084	9	27%	24	73%	33		
	Unity Electric	29,291	34%	232	0%	789	1%	4,687	6%	2,549	3%	16	0%	38,193	45%	46,923	55%	85,116	44	38%	72	62%	116		
	Jacobson & Company, Inc.	31,112	31%	1,395	1%	0	0%	2,257	2%	1,867	2%	0	0%	36,631	36%	63,788	64%	100,419	67	43%	88	57%	155		
	JEM Architecturals	10,954	24%	344	1%	2,190	5%	0	0%	1,129	2%	0	0%	14,617	32%	30,860	68%	45,477	20	44%	25	56%	45		
	Garcia Marble & Tile	3,810	38%	0	0%	0	0%	0	0%	0	0%	0	0%	3,810	38%	6,135	62%	9,945	10	56%	8	44%	18		
	Sherland & Farrington	2,273	18%	0	0%	0	0%	0	0%	0	0%	0	0%	2,273	18%	10,195	82%	12,468	12	33%	24	67%	36		
	Platinum Maintenance Services	7,046	55%	0	0%	0	0%	0	0%	0	0%	0	0%	7,046	55%	5,811	45%	12,857	19	51%	18	49%	37		
	Hi Tech Data Floors	1,153	12%	0	0%	0	0%	40	0%	0	0%	0	0%	1,192	12%	8,537	88%	9,729	5	25%	13	72%	18		
	Scanga Woodworking Corp	4,903	58%	0	0%	0	0%	0	0%	0	0%	0	0%	4,903	58%	3,595	42%	8,498	9	38%	15	63%	24		
	HB Communications	1,399	22%	0	0%	0	0%	0	0%	0	0%	0	0%	1,399	22%	5,089	78%	6,488	1	13%	7	88%	8		
	Almar Plumbing and Heating Corporat	856	36%	0	0%	0	0%	256	11%	72	3%	0	0%	1,184	50%	1,184	50%	2,368	0	0%	0	0%	0		
	Furniture Consultants	13,319	72%	0	0%	0	0%	0	0%	312	2%	0	0%	13,631	74%	4,864	26%	18,495	31	72%	12	28%	43		
	County Cleaners Corporation	1,071	74%	0	0%	80	6%	238	16%	62	4%	0	0%	1,451	100%	0	0%	1,451	17	100%	0	0%	17		
	Crown Sign Systems	1,123	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,123	100%	0	0%	1,123	11	100%	0	0%	11		
	Regal Cleaning Corp	4,015	73%	0	0%	0	0%	1,093	20%	273	5%	0	0%	5,518	100%	0	0%	5,518	58	100%	0	0%	58		
Total Hours		722,145		14,439		7,062		35,562		34,915		2,133		1,736,8		833,623		1,839,579	1,650		1,681		3,331		
Overall % of Total		39%		1%		0%		2%		2%		0%		45%		55%		100%	50%		50%		100%		

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End	Contractor	Start	End	Contractor	Start	End
Almar Electric	6/20/2019	In Progress	JEM Architecturals	7/17/2020	In Progress	Unity Electric	2/17/2019	In Progress
Almar Plumbing	6/19/2018	In Progress	Mamais Construction	10/20/2019	In Progress	Worklow Braker	2/27/2019	In Progress
Barco, Inc.	8/18/2019	In Progress	PJ Mechanical	5/8/2019	In Progress	Woodworks Construction	3/9/2021	In Progress
Champion Metal & Glass	9/4/2019	In Progress	PJP Installers Inc	3/17/2019	In Progress	Twicker Electric Company	12/26/2018	In Progress
Cives Steel Company	11/19/2018	12/17/2020	PJP Installers Inc	9/20/2019	In Progress	Furniture Consulting	11/2/2021	In Progress
Concrete Industries	4/16/2019	12/17/2020	Post Road Iron Works	6/8/2019	In Progress	County Cleaners Corporation	10/1/2021	In Progress
Curtis Partition	5/12/2019	In Progress	Rad & D'Aprile	4/20/2019	In Progress	Crown Sign Systems	1/12/2012	In Progress
Egg Electric Inc.	10/2/2019	In Progress	Roger & Sons	10/16/2018	In Progress	Regal Cleaning Corp	1/12/2012	In Progress
F.W. Sims	3/15/2019	In Progress	Safway Atlantic	10/17/2018	In Progress			
First Women's Fire Systems	12/19/2018	In Progress	Scanga Woodworking Corp	4/30/2021	In Progress			
Garcia Marble & Tile	9/10/2019	In Progress	Schneider Electric	5/20/2020	In Progress			
HB Communications	1/1/2018	In Progress	Sherland & Farrington	9/13/2020	In Progress			
Heritage Mechanical	6/15/2019	In Progress	Spectrum Painting	9/20/2019	In Progress			
Hi Tech Data Floors	11/18/2019	In Progress	Transel Elevator, Inc.	12/20/2019	In Progress			
Island International Enterprises	12/19/2018	In Progress	Turner Construction Company	1/6/2019	In Progress			
Jacobson & Company, Inc.	11/29/2019	In Progress	United Structural Works	1/6/2019	In Progress			

GC/CM: Turner Construction Company
 Date Range: 4/1/2022 - 6/30/2022
 As of: 09/19/2022

**Columbia Business School
 SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount		
		M Hrs %	W Hrs %	L Hrs %	MW Hrs %	ML Hrs %	WL Hrs %	MWL Hrs %	Total MWL Hrs %	Non-MWL Hrs %	Total Hours	Total MWL # %	Non-MWL # %	Total #	
Tier I (Direct)	Turner Construction Company Construction Management	8 8%	6 6%	0 0%	0 0%	0 0%	0 0%	0 0%	92 87%	106 100%	0 0%	106	3 100%	0 0%	3
Tier II	Almar Plumbing Plumbing	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	112 100%	112	0 0%	5 100%	5
	Cives Steel Company Structural Steel	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Island International Enterprises SOFP	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Roger & Sons Concrete	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Safway Atlantic Hoisting & Public Protection	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Zwickler Electric Company Electrical	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	First Women's Fire Systems Fire Protection	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	United Structural Works Misc. Metals	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Wolflow Braker Roofing & Waterproofing	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	F.W. Sims HVAC AG Piping	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	PJP Installers Inc HVAC Site 7 Airside	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Post Road Iron Works Iron Works	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Rad & D'Aprile Masonry	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Heritage Mechanical HVAC	3 100%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	3 100%	0 0%	3	1 100%	0 0%	1
	Alliran Electric Fire Alarm	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	42 100%	42	0 0%	4 100%	4
	PJ Mechanical HVAC	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Curtis Partition Drywall	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Concrete Industries Early Sitework	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Bamco, Inc. Metal Wall Panels	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Champion Metal & Glass Ornamental Metals	290 91%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	290 91%	30 9%	320	3 60%	2 40%	5
	Egg Electric Inc. Electrical	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	36 100%	36	0 0%	2 100%	2
	Jacobson & Company, Inc. Ornamental Metals	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	24 100%	24	0 0%	3 100%	3
	Mamals Construction Construction	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Transel Elevator, Inc. Elevators	171 58%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	171 58%	123 42%	294	3 43%	4 57%	7
	Spectrum Painting Resinous Flooring	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Schneider Electric Electrical	104 76%	24 18%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	128 94%	8 6%	136	3 75%	1 25%	4
	Unity Electric Electrical	0 0%	0 0%	0 0%	0 0%	24 80%	0 0%	0 0%	0 0%	24 80%	6 20%	30	1 50%	1 50%	2
	JEM Architectural Architects	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	39 100%	39	0 0%	2 100%	2
	Garcia Marble & Tile Stone masons	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Sherland & Farrington Architects	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Woodworks Construction Woodwork	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Platinum Maintenance Services Maintenance	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	-2 100%	-2	0 0%	1 100%	1
	Hi Tech Data Floors Flooring	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	HB Communications Communications	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Scanga Woodworking Corp Flooring	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
	Crown Sign Systems Signage	17 100%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	17 100%	0 0%	17	3 100%	0 0%	3
	Regal Cleaning Corp Cleaning	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0	0 0%	0 0%	0
Total Hours		593	30	0	0	24	0	92	738	418	1,156	17	25	42	
Overall % of Total		51%	3%	0%	0%	2%	0%	8%	64%	36%	100%	40%	60%	100%	

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Open Space Large Square

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Kelco Construction Inc.	Project:	Open Space Large Square
Trade:	General Contractor	Contract:	
Address:	22 Newton Place Hauppauge NY 11788	Telephone:	(631) 462-2952
As of Date:	6/30/2022	Project Start:	1/1/2021
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Kelco Construction Inc.	NON	No	General Contractor	\$ 17,355,290	\$ 22,444,238	\$ 21,376,902

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Brunkner Lumber	L	No	Lumber Supplier	Yes	\$ -	\$ 20,376	\$ 20,376	
Cardella Trucking	W-ESD	No	Waste management	Yes	\$ 3,113	\$ 64,891	\$ 64,891	
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	\$ 213,000	\$ 276,809	\$ 276,809	
CFS Steel Company	L	No	Rebar Vendor	Yes	\$ 183,000	\$ 82,942	\$ 82,942	
Crown Signs	W	No	Site Signage	Yes	\$ -	\$ 17,254	\$ 17,254	
Double Nickel	W-ESD	No	Trucking	Yes	\$ 75,000	\$ 98,540	\$ 98,540	
Glenwood Masonry	W	No	Masonry Supplier	Yes	\$ 2,225	\$ 3,337	\$ 3,336	
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	\$ 50,000	\$ 50,000	\$ 7,271	
Johnson Security	MW-ESD	No	Site Security	Yes	\$ 336,858	\$ 300,495	\$ 284,131	
Mirmax Engineering	M	No	Surveying	Yes	\$ 50,000	\$ 90,000	\$ 35,585	
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	\$ 15,113	\$ 29,725	\$ 29,725	
Pestrol	MW-ESD	No	Vector Control	Yes	\$ -	\$ 4,500	\$ 4,500	
Petroscan Ltd.	W-ESD	No	Fule Provider	Yes	\$ -	\$ 17,367	\$ 17,367	
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes	\$ 2,685,000	\$ 3,118,828	\$ 2,279,305	
Yaboo Fence	W	No	Fencing	Yes	\$ 139,003	\$ 139,003	\$ 139,003	
NON:								
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	\$ 8,497	\$ 8,497	\$ 8,497	
Central Irrigation	NON	No	Irrigation Supplies/Equipment	Yes	\$ 52,321	\$ 52,321	\$ 52,321	
Cerco	NON	No	Temporary Office Trailer	Yes	\$ 5,411	\$ 5,411	\$ 5,411	
City & County Paving	NON	No	Paving	Yes	\$ 301,645	\$ 301,645	\$ 301,645	
Classic Stone	NON	No	Stone Supplier	Yes	\$ 406,787	\$ 456,916	\$ 456,916	
Colarusso	NON	No	Trucking - Soil/Fill	Yes	\$ 21,834	\$ 21,834	\$ 21,834	
Colony Hardware	NON	No	Tool/Equipment Supplier	Yes	\$ 5,395	\$ 5,395	\$ 5,395	
Country Gardens Nursery	NON	No	Planting Supply	Yes	\$ 11,265	\$ 11,265	\$ 11,265	
Cox Trucking	NON	No	Trucking - Soil/Fill	Yes	\$ 34,379	\$ 34,379	\$ 34,379	
Deep Root	NON	No	Material Supplier	Yes	\$ 51,521	\$ 51,521	\$ 51,521	
Ericsons	NON	No	Drain Supplier	Yes	\$ 476,641	\$ 658,294	\$ 658,294	
Evergreen Recycling	NON	No	Fill Material Supplier	Yes	\$ 89,710	\$ 89,710	\$ 89,710	
Fountaintech	NON	No	Fountain Installer	Yes	\$ 656,842	\$ 656,842	\$ 656,842	
Fresh Meadows	NON	No	Plumbing	Yes	\$ -	\$ 47,564	\$ 47,564	
Geocomp	NON	No	Noise Testing	Yes	\$ 14,700	\$ 14,700	\$ 14,700	
Grainger	NON	No	Construction Material Supplier	Yes	\$ 583	\$ 583	\$ 583	
Hanover Architectural Products	NON	No	Stone Supplier	Yes	\$ -	\$ 306,002	\$ 306,002	
HEPCO	NON	No	Stone Supplier	Yes	\$ 14,690	\$ 14,690	\$ 14,690	
Impact Concrete	NON	No	Engineering	Yes	\$ 2,100	\$ 2,100	\$ 2,100	
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	\$ 7,467	\$ 7,467	\$ 7,467	
Island Building Supplies	NON	No	Construction Material Supplier	Yes	\$ 13,404	\$ 13,404	\$ 13,404	
Kaufman Iron Works	NON	No	Ornamental Metal Fabricator	Yes	\$ 83,520	\$ 83,520	\$ 83,520	
Landscape Forms	NON	No	Material Supplier	Yes	\$ 844,205	\$ 1,436,994	\$ 1,436,994	
Milrose Consultants	NON	No	Expeditor	Yes	\$ 76,260	\$ 112,793	\$ 112,793	
New York Concrete Washout	NON	No	Concrete Washout Supplier	Yes	\$ 10,699	\$ 10,699	\$ 10,699	
North Fork Boutique	NON	No	Planting Supply	Yes	\$ 29,320	\$ 29,320	\$ 29,320	
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	\$ 2,510	\$ 2,510	\$ 2,510	
Onsite Innovations	NON	No	Medic	Yes	\$ 10,108	\$ 10,108	\$ 10,108	
Phase I Group	NON	No	Plumbing	Yes	\$ 170,526	\$ 170,526	\$ 170,526	
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	\$ 6,649	\$ 6,649	\$ 6,649	
Romex	NON	No	Material Supplier	Yes	\$ 27,010	\$ 27,010	\$ 27,010	
Sanico USA Corp	NON	No	Temperature Scanning Equip	Yes	\$ 6,279	\$ 6,279	\$ 6,279	
Shelter Enterprises	NON	No	Material Supplier	Yes	\$ 36,401	\$ 36,401	\$ 36,401	
Siegel	NON	No	Material Supplier	Yes	\$ 628	\$ 628	\$ 628	
Site One Landscaping	NON	No	Material Supplier	Yes	\$ 2,820	\$ 2,820	\$ 2,820	
Sonco	NON	No	Fence Supplier	Yes	\$ 4,015	\$ 4,015	\$ 4,015	
South Brunswick Recycling Materials,	NON	No	Soil Supplier	Yes	\$ 30,500	\$ 30,500	\$ 30,500	
Triboro Contractors	NON	No	Construction Material Supplier	Yes	\$ 394	\$ 394	\$ 394	
Trinity Highway Rentals	NON	No	Yodock/Fence Rental	Yes	\$ 25,283	\$ 25,283	\$ 25,283	
White Cap LP	NON	No	Building Materials	Yes	\$ 159,597	\$ 159,597	\$ 159,597	
Wolkow Braker	NON	No	Waterproofing	Yes	\$ 246,000	\$ 271,835	\$ 271,835	
Wundercover	NON	No	Material Supplier	Yes	\$ 79,130	\$ 79,130	\$ 79,130	
Zinco	NON	No	Material Supplier	Yes	\$ 159,367	\$ 159,367	\$ 159,367	
					Tier II Grand Total	\$ 7,938,725	\$ 9,740,984	\$ 8,787,952
					MWL Tier II Total	\$ 3,752,312	\$ 4,314,067	\$ 3,361,035
					Non-MWL Tier II Total	\$ 4,186,413	\$ 5,426,917	\$ 5,426,917
					MWL % of Tier	22%	19%	16%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Kelco Construction Inc.	Project:	Open Space Large Square
Company Name:	Power Connect Enelctri Corp	Contract:	
Trade:	Electrical Subcontractor	Telephone:	646-768-8428
Address:	1475 E 222 Street, Suite #1008 Bronx NY 10469	Project Start:	1/1/2021
As of Date:	6/30/2022	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Power Connect Enelctri Corp	W	No	Electrical Subcontractor	\$ 2,685,000	\$ 3,118,828	\$ 2,279,305

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Naber Electric	NON	No	Union Electrical Contractor	Yes	\$ 1,156,000	\$ 1,356,506	\$ 1,213,205
Tier III Grand Total					\$ 1,156,000	\$ 1,356,506	\$ 1,213,205
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 1,156,000	\$ 1,356,506	\$ 1,213,205
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 6/30/2022

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 6/30/2022
As of :	09/19/2022

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount								
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹	#	% ¹		
Tier I (Direct)	Kelco Construction Inc General Contractor	23,749	94%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	23,749	94%	1,536	6%	25,284	67	93%	5	7%	72								
Tier II	Johnson Security	5,359	57%	1,307	14%	16	0%	2,182	23%	176	2%	0	0%	320	3%	9,359	100%	15	0%	9,374	47	96%	2	4%	49								
	Power Connect Electric	1,142	42%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,142	42%	1,563	58%	2,705	5	63%	3	38%	8								
	Wolkow Breaker	1,075	55%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,075	55%	879	45%	1,954	12	48%	13	52%	25								
Total Hours		31,324		1,307		16		2,182		176		0		320		35,325		3,992		39,317	131		23		154								
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		100%	0%		0%		100%								

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc	6/27/2020	In Progress
Johnson Security	6/27/2020	In Progress
Power Connect Electric	6/27/2020	In Progress
Wolkow Breaker	6/27/2020	In Progress

GC/CM:	Kelco Construction
Date Range:	4/1/2022 - 6/30/2022
As of :	09/19/2022

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount															
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Kelco Construction Inc General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Wolkow Breaker	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Power Connect Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 6/30/2022
As of:	09/19/2022

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount									
		Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Hrs	% [†]	Total MWL	Non-MWL	Total							
Tier I (Direct)	Lend Lease Construction Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	134	43%	181	57%	315
Tier II	Johnson Security Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	299	97%	10	3%	309
	Eddington Security Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	600		192		792
Overall % of Total		52%		0%		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%

* Denotes active contractors

† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	Lend Lease
Date Range:	4/1/2022 - 6/30/2022
As of :	09/19/2022

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount									
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount